### **Curriculum Vitae (CV)**

Name Adem Spahiu

**Education** 2002 – University of Prishtina – Law Faculty

2013 - University of Prishtina Mr. Sc of Law (CIVIL LAV)

Ongoing - PhD Cand, International Law

**Employment Record** 

Position(s) held:

Form: July 2020: To: Present Employer: Kosovo Energy Fund

Position(s) held: Procurement Specialist/Officer

Form: October 2010: To: Present

Employer: Heimerer College

Position(s) held: Lecturer of legal subjects filed

Form: November 2011: To: Present

Employer: Kosovo Permanent Tribunal of Arbitration

Position(s) held: Arbitrator

Form: Januar 2021: To: Present

Employer: Niras

Position(s) held: Procurement Specialist

Form: October 2014: To: 2017

Employer: University of Prishtina – Medical Faculty – Branch

Nursing

Position(s) held: Lecturer in the Case of Health Rights, Labor

Rights and Rights in Education

Form: November 2021: To: November 2021

Employer: Millennium Foundation Kosovo – MCC Threshold

Program in Kosovo

Position(s) held: Independent Evaluator for Judicial Dig Data

Challenge

Form: November 2018: To: November 2018

Employer: Millennium Foundation Kosovo – MCC Threshold

Program in Kosovo

Position(s) held: Independent Evaluator for Dig Data Challenge

Form: July 2017: To: October 2017

Employer: Ministry of Infrastructure Kosovo – Program

Management Unit the Islamic Development Bank

Position(s) held: Procurement Expert

Form: September 2016: To: November 2016

Employer: Cacttus Prishtina, Kosovo

Position(s) held: Lecturer for Contracts Managing Procurement

field

Form: November 2011: To: December 2015

Employer: Community Development Fund Position(s) held: Procurement Officer

Form: November 2008: To: November 2011

Employer: Ministry of Health Kosovo Position(s) held: Procurement Officer

Form: April 2003: To: October 2008

Employer: Ministry of Labor & Social Welfare Kosovo Position(s) held: Head of Appeals and Legislation Sector -

Department of Social Welfare

Work undertaken that best illustrates capability to handle the tasks assigned

[Among the assignments in which the consultant has been involved, indicate the following information for those assignments that best illustrate his/her capability to handle the tasks listed in the LOI]

Name of assignment or project: Judicial Dig Data Challenge

Year: 2021

Location: Prishtina, Kosovo

MCA Entity: Millennium Foundation

Kosovo

Main project features: Judicial Dig Data Challenge

Position held: Independ Evaluator

Activities/tasks performed:

Dig Data Challenge Independent Evaluator to be part of the evaluation panel for the proposals received for the Judicial Dig Data Challenge.

To provide expert insight and judgment in the evaluation and selection of the most promising applicants who adhere to the competition's objectives

### 1. Objective

To provide expert insight and judgment in the evaluation and selection of the most promising applicants who adhere to the competition's objectives.

### 2. Scope of work

The Independent Evaluator/Consultant is expected to evaluate the applications received under the Dig Data Challenge and carry out the responsibilities and tasks, as detailed in the following paragraphs.

### 3. Responsibilities and Tasks

In coordination with MFK, the Consultant will carry out the following tasks:

Review and confirm understanding of the objectives, timeline, and process of the Dig Data Challenge competition.

Review and sign a non-disclosure agreement and affirm the existence of any conflicts of interest. If there are conflicts of interest, commit to disclose them to the MFK Grant Specialist so applications can be reassigned.

Based on experience, expertise, and the submitted materials, conduct a review of assigned applications and supporting materials, which entails:

- o Scoring their:
- o Use of open data
- o Actionable information
- o Accessibility
- o Potential impact
- o Market potential
- o Communications and outreach strategy
- o Writing informative comments
- o Making a recommendation of whether the applicants should obtain funding and, if so, how much.

Submit the score sheets and comments by the deadline to the MFK

Participate (provide comments, vote) in a Judges' meeting with the other participating judges, MFK, and MCC staff to discuss the merits of the innovators and select finalists.

Name of assignment or project: Dig Data Challenge

Year: 2018

Location: Prishtina, Kosovo

MCA Entity: Millennium Foundation

Kosovo

Main project features: Dig Data Challenge
Position held: Independ Evaluator

Activities/tasks performed:

Dig Data Challenge Independent Evaluator to be part of the

evaluation panel for the proposals received for the Judicial Dig Data Challenge.

To provide expert insight and judgment in the evaluation and selection of the most promising applicants who adhere to the competition's objectives

### 1. Objective

To provide expert insight and judgment in the evaluation and selection of the most promising applicants who adhere to the competition's objectives.

### 2. Scope of work

The Independent Evaluator/Consultant is expected to evaluate the applications received under the Dig Data Challenge and carry out the responsibilities and tasks, as detailed in the following paragraphs.

### 3. Responsibilities and Tasks

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Review and confirm understanding of the objectives, timeline, and process of the Dig Data Challenge competition.

Review and sign a non-disclosure agreement and affirm the existence of any conflicts of interest. If there are conflicts of interest, commit to disclose them to the MFK Grant Specialist so applications can be reassigned.

Based on experience, expertise, and the submitted materials, conduct a review of assigned applications and supporting materials, which entails:

- o Scoring
- o Use of open data
- o Actionable information
- o Accessibility
- o Potential impact
- o Market potential
- o Communications and outreach strategy
- o Writing informative comments
- o Making a recommendation of whether the applicants should obtain funding and, if so, how much.

Submit the score sheets and comments by the deadline to the MFK

Participate (provide comments, vote) in a Judges' meeting with the other participating judges, MFK, and MCC staff to discuss the merits of the innovators and select finalists.

Name of assignment or project: The Global Fund

Year: 2011- 2015

Location: Prishtina, Kosovo

MCA Entity: Community Development

Fund

Main project features:

Program Management Unit The Global Fund Program in Kosovo The Overall Objective is to maintain low prevalence of HIV among general population and key populations and improve the quality of life of people affected by HIV/AIDS in Kosovo.

Position held: Procurement Officer

Activities/tasks performed:

PMU Procurement Officer - with the World Bank Procurement Guidelines

**Duties:** 

Procurement of Consultancy Services Goods, Non- Consulting services, Goods, Works procured in accordance with the World Bank Procurement Guidelines

- Use of funds only for intended purposes
- Economy and efficiency Advance notice to all parties Competitive selection
- Appropriate evaluation criteria
- Appropriate technical specifications I terms of reference
- Open and transparent process
- Highest standard of ethics no fraud or corrupt practices.
- Overseeing and managing the procurement and supply management systems
- Responsible for integrating all the pieces and ensuring consistency and continuity
- throughout the entire procurement process
- Coordinate contract negotiations and manage evaluation of proposals or offers and selection of vendors
- Prepare procurement related documents needed for bids and the contracts for goods, services and work; and act as contact person for admission of applications and other required documents;

In accordance with the World Bank Procurement Guidelines for Procurement of Consultancy Services:

- Attending and Organizing Briefing on evaluation procedures;
- Perform the Preliminary examination of the technical proposals;

- Adopt the Evaluation Guidelines, Evaluation Criteria and Technical Evaluation Report Format and adopt them;
- Independent detailed review of each proposal including determination of responsiveness to the technical requirements and assessment of qualifications to perform the services;
- Record clearly and unambiguously in individual notes and tables, all issues about each proposal, including where a proposal fails to meet any of the specified requirements; Meaning, determine and document detailed strengths and weaknesses per criterion.
- Attending discussions with other TEP members to: o Review individual ratings;
- Identify issues for inclusion in the contract negotiations;
- Prepare the Final Evaluation Report

Name of assignment or project: The Global Fund

Year: 2008- 2011

Location: Prishtina, Kosovo
MCA Entity: Ministry of Health

Main project features:

Program Management Unit The Global Fund Program in Kosovo The Overall Objective is to maintain low prevalence of HIV among general population and key populations and improve the quality of life of people affected by HIV/AIDS in Kosovo.

Position held: Procurement Officer

Activities/tasks performed:

PMU Procurement Officer - with the Public Procurement Regulatory Commission on Kosovo (PPRC)

#### **Duties:**

Procurement of Consultancy Services Goods, Non- Consulting services, Goods, Works procured in accordance with the Public Procurement Regulatory Commission on Kosovo (PPRC)

- Use of funds only for intended purposes
- Economy and efficiency Advance notice to all parties Competitive selection
- Appropriate evaluation criteria
- Appropriate technical specifications I terms of reference
- Open and transparent process
- Highest standard of ethics no fraud or corrupt practices.
- Overseeing and managing the procurement and supply

- management systems
- Responsible for integrating all the pieces and ensuring consistency and continuity
- throughout the entire procurement process
- Coordinate contract negotiations and manage evaluation of proposals or offers and selection of vendors
- Prepare procurement related documents needed for bids and the contracts for goods, services and work; and act as contact person for admission of applications and other required documents;

In accordance with the Public Procurement Regulatory Commission on Kosovo (PPRC) Procurement Guidelines for Procurement of Consultancy Services:

- Attending and Organizing Briefing on evaluation procedures;
- Perform the Preliminary examination of the technical proposals;
- Adopt the Evaluation Guidelines, Evaluation Criteria and Technical Evaluation Report Format and adopt them;
- Independent detailed review of each proposal including determination of responsiveness to the technical requirements and assessment of qualifications to perform the services;
- Record clearly and unambiguously in individual notes and tables, all issues about each proposal, including where a proposal fails to meet any of the specified requirements; Meaning, determine and document detailed strengths and weaknesses per criterion.
- Attending discussions with other TEP members to: o Review individual ratings;
- Identify issues for inclusion in the contract negotiations;
- Prepare the Final Evaluation Report

Name of assignment or project: The Islamice Development

Bank

Year: 2017

Location: Prishtina, Kosovo

MCA Entity: Ministry of Infrastructure

Main project features: Road project in the Republic

of Kosovo

Position held: Procurement Officer

Activities/tasks performed:

PMU Procurement Officer - with the Islamic Development Bank

### **Procurement Guidelines**

#### **Duties:**

Procurement of Consultancy Services Goods, Non- Consulting services, Goods, Works procured in accordance with the Islamic Development Bank Procurement Guidelines

- Use of funds only for intended purposes
- Economy and efficiency Advance notice to all parties Competitive selection
- Appropriate evaluation criteria
- Appropriate technical specifications I terms of reference
- Open and transparent process
- Highest standard of ethics no fraud or corrupt practices.
- Overseeing and managing the procurement and supply management systems
- Responsible for integrating all the pieces and ensuring consistency and continuity
- throughout the entire procurement process
- Coordinate contract negotiations and manage evaluation of proposals or offers and selection of vendors
- Prepare procurement related documents needed for bids and the contracts for goods, services and work; and act as contact person for admission of applications and other required documents;

In accordance with the Islamic Development Bank Procurement Guidelines Procurement Guidelines for Procurement of Consultancy Services:

- Attending and Organizing Briefing on evaluation procedures;
- Perform the Preliminary examination of the technical proposals;
- Adopt the Evaluation Guidelines, Evaluation Criteria and Technical Evaluation Report Format and adopt them:
- Independent detailed review of each proposal including determination of responsiveness to the technical requirements and assessment of qualifications to perform the services;
- Record clearly and unambiguously in individual notes and tables, all issues about each proposal, including where a proposal fails to meet any of the specified requirements; Meaning, determine and document detailed strengths and weaknesses per criterion.
- Attending discussions with other TEP members to: o Review individual ratings;

• Identify issues for inclusion in the contract negotiations;

• Prepare the Final Evaluation Report

Name of assignment or project: The Energy Efficiency Fund

was launched by the Ministry of Economic Development with the support of the World Bank and the European Union.

Year: 2020 - Present

Location: Prishtina, Kosovo

MCA Entity: Kosovo Energy Fund

Main project features:

The Kosovo Energy Efficiency Fund, as an important independent, autonomous and sustainable entity has been established by passing Law No. 06/L-079 on Energy Efficiency, to achieve the objectives of the Republic of Kosovo in the Energy Efficiency by promoting, supporting and implementing Energy Efficiency measures, as well as attracting and managing financial resources in order to finance and implement investment projects in the area of Energy Efficiency in a sustainable manner.

Position held: Procurement Officer

Activities/tasks performed:

PMU Procurement Officer - with the World Bank Procurement Guidelines

**Duties:** 

Procurement of Consultancy Services Goods, Non-Consulting services, Goods, Works procured in accordance with the World Bank Procurement Guidelines

- Use of funds only for intended purposes
- Economy and efficiency Advance notice to all parties Competitive selection
- Appropriate evaluation criteria
- Appropriate technical specifications I terms of reference
- Open and transparent process
- Highest standard of ethics no fraud or corrupt practices.
- Overseeing and managing the procurement and supply management systems
- Responsible for integrating all the pieces and ensuring consistency and continuity
- throughout the entire procurement process
- Coordinate contract negotiations and manage evaluation of proposals or offers and selection of vendors

 Prepare procurement related documents needed for bids and the contracts for goods, services and work; and act as contact person for admission of applications and other required documents;

In accordance with the Public with the World Bank Procurement Guidelines

- Attending and Organizing Briefing on evaluation procedures;
- Perform the Preliminary examination of the technical proposals;
- Adopt the Evaluation Guidelines, Evaluation Criteria and Technical Evaluation Report Format and adopt them;
- Independent detailed review of each proposal including determination of responsiveness to the technical requirements and assessment of qualifications to perform the services;
- Record clearly and unambiguously in individual notes and tables, all issues about each proposal, including where a proposal fails to meet any of the specified requirements; Meaning, determine and document detailed strengths and weaknesses per criterion.
- Attending discussions with other TEP members to: o Review individual ratings;
- Identify issues for inclusion in the contract negotiations
- Prepare the Final Evaluation Report

Name of assignment or project: Improving the District

Heating Performance in

Gjakova, Kosovo

Year: 2021

Location: Prishtina, Kosovo

MCA Entity: NIRAS

Position held: Procurement and Legislation

**Specialist** 

Main project features:

The project "Improving the District Heating Performance in Gjakova, Kosovo" is financed by the State Secretariat for Economic Affairs of Swiss Confederation SECO.

Activities/tasks performed:

PMU Procurement Officer - with the World Bank Procurement Guidelines

**Duties:** 

Procurement of Consultancy Services Goods, Non-Consulting services, Goods, Works procured in accordance with the World Bank Procurement Guidelines

- Use of funds only for intended purposes
- Economy and efficiency Advance notice to all parties Competitive selection
- Appropriate evaluation criteria
- Appropriate technical specifications I terms of reference
- Open and transparent process
- Highest standard of ethics no fraud or corrupt practices.
- Overseeing and managing the procurement and supply management systems
- Responsible for integrating all the pieces and ensuring consistency and continuity
- throughout the entire procurement process
- Coordinate contract negotiations and manage evaluation of proposals or offers and selection of vendors
- Prepare procurement related documents needed for bids and the contracts for goods, services and work; and act as contact person for admission of applications and other required documents;

In accordance with the Public with the World Bank Procurement Guidelines

- Attending and Organizing Briefing on evaluation procedures;
- Perform the Preliminary examination of the technical proposals;
- Adopt the Evaluation Guidelines, Evaluation Criteria and Technical Evaluation Report Format and adopt them;
- Independent detailed review of each proposal including determination of responsiveness to the technical requirements and assessment of qualifications to perform the services:
- Record clearly and unambiguously in individual notes and tables, all issues about each proposal, including where a proposal fails to meet any of the specified requirements; Meaning, determine and document detailed strengths and weaknesses per criterion.
- Attending discussions with other TEP members to: o Review individual ratings;
- Identify issues for inclusion in the contract negotiations
- Prepare the Final Evaluation Report

### **AHMAD GORCHIYEV**

### **EDUCATION**

- M.Sc. of Political Sciences, The Academy of Public Administration under the auspices of President of Azerbaijan Republic, Baku, Azerbaijan [September/1997 –July/1999]
- **B.Sc. of Political Sciences**, The Academy of Public Administration under the auspices of President of Azerbaijan Republic, Baku, Azerbaijan [October/1993 –July/1997]
- **B. Sc. in Economics**, Azerbaijan Technological University, Azerbaijan [September/2001 June/2006]

### **PROFESSIONAL EXPERIENCE**

World Bank funded Judicial Modernization Project and Judicial Services and Smart Infrastructure Project (JSSIP), (including Additional Financing to JSSIP), Baku, Azerbaijan 3/2008-now

### Procurement Manager

- Responsible for overall procurement management of the project with a value of \$ 300+million;
- Direct and manage all aspects of the procurement function;
- Manage the contracts valued between \$100,000 and \$30+ million;
- Provided efficient and timely procurement and contracts management and monitoring;
- Prepare Project Operations Manual to highlight systems and processes of acquisition, quality assurance, distribution and use of goods, works and services;
- Coordinate evaluation and reporting systems for smooth implementation of project through contract administration and sourcing of national and international bidders/consultants;
- Preparation and monitoring of the Project Procurement Plan;
- · Project preparation, design and planning;
- Prepare program operating budgets, budget reports and forecasts;
- Analyze contract performance for bids;
- Strengthen internal control and documents filing;
- Negotiate with vendors/bidders for improved pricing and delivery;
- Assist in preparation of the project M&E reports;
- Provide training for the project procurement staff.

### World Bank funded Pension and Social Assistance Project (PSAP), Baku, Azerbaijan 5/2006-3/2008

### PROCUREMENT SPECIALIST

- Managed all aspects of the procurement function;
- Developed and implemented process improvements for more effective and efficient contracting;
- Provided efficient and timely procurement management, as well as management and monitoring of the contracts;
- Reduced a time between receipt of the bids/proposal up to the contract awards;
- Analyzed contract performance for bids, budgets, and forecasts;
- Solicited for bids and analyzed price quotations:
- Negotiated with suppliers/contractors for improved pricing and delivery;
- Strengthened internal control and documents filing;
- Provided training for the project procurement staff.

# World Bank funded Second Institutional Building Second Technical Assistance Project (IBTA II), Baku, Azerbaijan 9/2004-5/2006

### PROCUREMENT SPECIALIST

- Managed all aspects of the procurement function;
- Provided efficient and timely procurement management, as well as management and monitoring of the contracts;
- Reduced a time between receipt of the bids/proposal up to the contract awards;

- Solicited for bids and analyzed price quotations;
- Negotiated with suppliers/contractors for improved pricing and delivery;
- Strengthened internal control and documents filing.

# Sofreco Consulting Company (France)-World Bank Project-Sturgeon Hatchery Construction, Baku, Azerbaijan 2-11/2003 INTERPRETER

- Provided translation of all relevant materials to the Team Leader/Senior Engineer;
- Generated and circulate data on current activities;
- Participating in regular meetings and field visits with Contractor agency.

# Adventist Development and Relief Agency- ADRA (Humanitarian Organization)/ Greenhouse distribution and Training Scheme, ADRA school vocational training school. Agjabadi, Azerbaijan 12/2000-12/2002

#### INTERPRETER

- Provided translation of all relevant materials;
- Generated and circulate data on current activities;
- Assisted in procurement procedures;
- Participated in regular meetings and field visits with beneficiaries.

# Azerbaijan Public Health Association. Project: Reproductive Health and problem of AIDS, Baku, Azerbaijan 11/1998-6/2000

### PROGRAMMES ASSOCIATE

- Preparation of all management reports.
- Assist in implementation specific procurement activities, such as advertising, preparation of tender proposals, making tender inquiries, filling out tender applications, contract administration;
- Assisted to program stuff with implementing project.
- Coordination with beneficiaries and donor agencies.
- Database update and preparation of monthly progress reports on project activity;
- Preparation and translation of training materials.

### SHORT-TERM ASSIGNMENTS

Millennium Challenge Corporation, Development of the Second Compact Agreement between the Government of Mongolia and the USA MCC (Mongolia, May 2018)

### INTERNATIONAL PROCUREMENT CONSULTANT

- Provision assistance in evaluation Technical Proposals for Procurement Agent Services;
- Provision assistance in preparation of the Bidding Document and Request for Proposals for the recruitment of consultants etc.

## Millennium Challenge Corporation, Kosovo Compact, Kosovo (25 November-6 December 2022, carried out online)

### **PROCUREMENT CONSULTANT**

Evaluation of Technical Proposals for Procurement Agent Services.

## Millennium Challenge Corporation, Timor-Leste Compact (March 23-July 7, 2023 carried out online)

### **PROCUREMENT CONSULTANT**

Evaluation of Technical Proposals for Procurement Agent Services.

### Millennium Challenge Corporation, Timor-Leste Compact (August 28-November 7, 2023 carried out online)

### TECHNICAL EVALUATION PANEL MEMBER/INTERVIEWER

Evaluation of CVs for the MCA Timor-Leste Compact.

Millennium Challenge Corporation, MCA-Kosovo, Energy Storage Project, Kosovo (21 March, 2024-21 March 2027, ongoing, online services)

#### **INDEPENDENT REVIEW OF APPEALS**

• Evaluation and make decisions on protests/appeals submitted by the Consultants/Bidders regarding procurement actions under MCA-Kosovo Project.

ADB funded Preparation of the Feasibility Study for the Rehabilitation of Baku-Yalama (Russian border) Railway Line" project, Consultant: SYSTRA/France (main Consultant) and its Consortium Partner ARPA Consulting/Azerbaijan (February-September, 2017)

### LOCAL PROCUREMENT EXPERT

- Provision assistance in preparation of engineering technical specifications and functional requirements for tendering;
- Provision assistance in preparation the cost estimates;
- Preparation of the Project Procurement Risk Assessment and Management Plan for Azerbaijan Railways (ADY) company;
- Preparation of the Bidding Document and Request for Proposals for the recruitment of design review and construction supervision consultant;
- Preparation the design suitable contract packaging for works and design review and construction supervision consultancy.

### **Curriculum Vitae**

### Frederick P. Kranz

### Education

Bachelor of Science in Civil Engineering (City University of New York)

Bachelor of Architecture (City University of New York)

Master of Business Administration (George Washington University, Washington, DC)

Registered Architect, Washington, DC

World Bank Procurement Accredited Staff

### **Work Experience**

The World Bank

Washington, DC, USA

1984 – 2001 (Retired from regular staff position)

2001 – 2021 (Consultant/ Advisor)

Lead Procurement Specialist

Africa Region

Provided technical advice on municipal infrastructure development; managed client relations with borrowers on investment projects from inception to completion.

Middle East and North Africa Region

Led the Region's effort to promote improved public sector procurement through transparent regulations, competitive bidding procedures, contract awards and access to fair grievance resolution procedures. Managed capacity building programs.

South Asia Region

Spearheaded regional initiatives to support borrowing countries in optimizing national procurement systems to best-practice standards, through improvements in bidding, bid/proposal evaluations and contract management, including dispute resolution mechanisms, adjudication and transparent grievance redress systems.

1982 – 1984

**MCI** Corporation

Washington, DC, USA

Head of corporate real estate and construction for a rapidly expanding national and international business development program in telecommunications.

1974 - 1982

Montgomery County Government, Rockville, Maryland, USA

Department Director – Managed Capital Improvement Program for infrastructure, public transportation, social and community services.

### Form 2: Curriculum Vitae (CV)

| Name                     | Ion Josan   |  |  |  |
|--------------------------|---|--|--|--|
| Education                | State University of Moldova – Law Faculty   |  |  |  |
|                          | September 1993  |  |  |  |
|                          | June 1998   |  |  |  |
|                          | University Degree in Law  |  |  |  |
| <b>Employment Record</b> |   |  |  |  |
|                          | From 2023 To 2023   |  |  |  |
|                          | Employer: MCA-Indonesia II (Bappenas)   |  |  |  |
|                          | Position(s) held: <b>Independent Technical Evaluation Panel Member</b>  |  |  |  |
|                          | Without   |  |  |  |
|                          | From 2022 To 2023   |  |  |  |
|                          | Employer: MCA-Senegal II  |  |  |  |
|                          | Position(s) held: Consultant to support the Procurement   |  |  |  |
|                          | Department (stand-by)   |  |  |  |
|                          | From 2020 To 2024   |  |  |  |
|                          | Employer: MCA-Côte d'Ivoire   |  |  |  |
|                          | Position(s) held: Member of the <b>Independent Review Panel</b> for   |  |  |  |
|                          | the second (appeal) level of the <b>Bid Challenge System (BCS)</b> (stand-by)   |  |  |  |
|                          | From 2019 To 2020   |  |  |  |
|                          | Employer: MCA-Liberia   |  |  |  |
|                          | Position(s) held: Member of the <b>Independent Review Panel</b> for the second (appeal) level of the <b>Bid Challenge System (BCS)</b> (stand-by) |  |  |  |
|                          | From 2018 To 2022   |  |  |  |
|                          | Employer: Roughton Int. Ltd (for State Road Admin-tion)   |  |  |  |
|                          | Position(s) held: Procurement Specialist  |  |  |  |
|                          | February 2018 to February 2018  |  |  |  |
|                          | Employer: Roughton Int. Ltd (for State Road Admin-tion)   |  |  |  |
|                          | Position(s) held: Legal Expert (short term)   |  |  |  |
|                          | December 2017 to January 2018   |  |  |  |
|                          | Employer: Roughton Int. Ltd (for State Road Admin-tion)   |  |  |  |
|                          | Position(s) held: <b>Legal Expert</b> (short term)  |  |  |  |
|                          | From June 2017 to September 2017  |  |  |  |
|                          | Employer: State Road Administration   |  |  |  |
|                          | Employer. State Road Administration   |  |  |  |

Position(s): Procurement and FIDIC Contracts Specialist From February 2015 to May 2015 Employer: EXERGIA S.A., European Profiles S.A., CRES & Mott Macdonald Ltd. Position(s) held: Procurement and legal expert From 2015 To 2017 Employer: Tynrich Technology/Tehno Position(s) held: **Procurement Specialist** (intermittent) From June 2012 to August 2015 Employer: MCA-Moldova and JV Onur-Summa Position(s) held: Dispute Adjudication Board (DAB) Member From 2012 To 2015 Employer: Private company Position(s) held: **Procurement Director** From 2010 To 2012 Employer: MCA-Moldova Position(s) held: **Procurement Director** From 2009 To 2010 Employer: UNDP/State Chancellery (for MCA–Moldova Team) Position(s) held: Procurement and Financial Specialist From 2007 To 2010 Employer: Moldova State Road Administration Position(s) held: **Procurement and Contract Management Consultant** From 2002 To 2007 Employer: Moldova Water Supply and Sanitation Projects Implementation Unit Position(s) held: Procurement Specialist From 2001 To 2003 Employer: Health Investments Fund Project Implementation Unit, World Bank financed project Position(s) held: **Legal Adviser** (part-time) From 1998 To 2001 Employer: External Debt and Foreign Relations Department, Ministry of Finance, Republic of Moldova Position(s) held: Legal Counsel

Work undertaken that best illustrates capability to handle the tasks assigned

Name of assignment or project:

**Technical Evaluation Panel (TEP) Member for Evaluation of Procurement Agent Proposals** [short term]

Year: March 2023 – April 2023

Location: Indonesia

MCA Entity: MCA-Indonesia II (Bappenas - Compact

Development Team Indonesia)

Main project features:

The Millennium Challenge Corporation ("MCC") is in final preparations to sign a Compact with the Government of Indonesia, which will seek to address a binding constraint to economic growth: costly and underdeveloped financial intermediation. The Compact, which will include a \$49 million contribution from the Government of Indonesia in addition to the \$649 million of MCC grant funding, aims to unlock financing flows in a way that will catalyze economic growth and leverage Indonesia's own resources.

The Indonesia Compact aims to address key root causes of costly and underdeveloped financial intermediation by improving the financing of infrastructure, particularly transport and logistics infrastructure, and increasing access to finance for micro-, small and medium enterprises.

The Compact will support three projects to address the binding constraint of costly and underdeveloped financial intermediation: the Advancing Transport and Logistics Accessibility Services ("ATLAS") Project; the Financial Markets Development Project ("FMDP"); and the Access to Finance for Women-owned / Micro-, Small and Medium Enterprises Project ("MSME Finance Project").

The MCA Entity in the process of procuring the services of Procurement Agent contracted technically qualified individual consultants for evaluation of proposals submitted in relation to contracting of a Procurement Agent. The Procurement Agent acting on behalf of the MCA Entity shall manage the procurement process for selecting the suppliers, contractors and consultants that the MCA Entity will contract to provide a broad range of goods, works and services and shall provide related contract administration services, in order to implement certain activities funded by MCC pursuant to an agreement between the MCC and the Government of Indonesia.

Position held: **Technical Evaluation Panel (TEP) Member for Evaluation of Procurement Agent Proposals** 

Activities/tasks performed:

The objective of this assignment is for the Technical Evaluation Panel (TEP) to evaluate proposals in accordance with the evaluation and award criteria set out in the Procurement Agent Request for Proposals (RFP), in a fair, transparent, and consistent manner in accordance with MCC Program Procurement Guidelines and the Evaluation Guidelines, and provide the results of evaluation for preparation of the Technical Evaluation Report.

The Consultant perform the following as a member of the TEP:

Perform the Preliminary examination of the Technical proposals;

Discuss and agree to the Evaluation Guidelines, Evaluation Criteria and Technical Evaluation Report Format and adopt them:

Independently perform Evaluation of each Technical Proposal;

Undertake an independent detailed review of each proposal including determination of responsiveness to the technical requirements and assessment of qualifications to perform the services;

Record clearly and unambiguously, all issues about each proposal, including where a proposal fails to meet any of the specified requirements; giving meaning, determining and documenting detailed strengths and weaknesses per criterion; Identify key issues that require clarifications from consultants during the evaluation process and /or during contract finalization;

Attend consensus discussions with other TEP members to:

- Review individual ratings;
- Discuss strengths and weaknesses per criterion for each proposal;
- Reach consensus on scoring by evaluation criterion;
- Prepare Consensus Panel recommendations;

Provide the MCA Entity Interim Procurement Agent with appropriate score sheets and inputs for the Technical Evaluation Report ("TER") which is the IPA's responsibility to prepare. The TEP shall review and agree with the Interim Procurement Agent on the TER, which shall be finalized by the Interim Procurement Agent;

Sign the agreed Technical Evaluation Report;

Submit signed TER to Interim Procurement Agent;

Review and sign the Combined Evaluation Report (CER) prepared by the Interim Procurement Agent.

Name of assignment or project:

Support the Procurement Department of the MCA-Senegal II

Year: August 2022 – 2023 [intermittent]

Location: Senegal

MCA Entity: MCA-Senegal II

Main project features:

The Government of Senegal and the United States of America Government acting through the Millennium Challenge Corporation ("MCC") have signed the Grant Agreement for Senegal Compact Program.

The Compact includes investment from MCC around US \$550 million and an additional US \$50 million from the Government, for a total of US \$600 million. It includes three projects:

- (i) Modernizing and Strengthening Senelec's Transmission Network Project,
- (ii) Increasing Access to Electricity in Rural Areas Project, and
- (iii)Power Sector Enabling Environment and Capacity Development Project.

## Position held: Consultant to support the Procurement Department (DPM)

Activities/tasks performed:

- Support the MCA teams in a very proactive way in the preparation of files;
- Review the competitive bidding documents before the launch of the process or submission to MCC's opinion if required;
- Support the Procurement Department on large-scale works contracts that require in-depth expertise on both FIDIC contracts and MCC procedures;
- Ensure that MCA-Senegal II remains in compliance with all MCC requirements relating to procurement processes, as outlined in the MCC Program Procurement Guidelines ("PPG") and other documents;
- Support the MCA Procurement Department in the follow-up of the CPPRS and that of the closure of files for all executed contracts;
- Support the MCA Procurement Department in the administration of contracts (amendments), the

- implementation of related tools and the review of procurement files;
- Support the MCA Procurement Department in the coordination and planning of procurement activities;
- Assume other operational, functional and contractual responsibilities as required.

Name of assignment or project:

Member of Independent Review Panel of the BCS (stand-by)

Year: May 2020 - 2024

Location: Côte D'Ivoire

MCA Entity: MCA-Côte D'Ivoire

Main project features:

The Government of Côte d'Ivoire and the United States of America Government acting through the Millennium Challenge Corporation ("MCC") have signed the Grant Agreement for Côte d'Ivoire's Compact Program in the amount of US\$ 524.74 million: the Abidjan Transport Project (ATP) and the Skills for Employability and Productivity Project.

The program is implemented by the Millennium Challenge Account – Côte d'Ivoire, which ensure procurement of all goods, works and services in accordance with the MCC Program Procurement Guidelines.

As part of program implementation, MCA-Côte D'Ivoire has instituted a two-level Bid Challenge System (BCS) which establishes procedures to review and resolve complaint/bid protest/challenge submitted by a bidder dissatisfied with the procurement decisions.

In accordance with BCS, MCA-Côte D'Ivoire maintains a master list of independent reviewers of appeals (Independent Review Panel), as the second level of BCS, which shall review appeals to the decision of the BCS Level 1 Authority, required to review and decide on any bid protest/challenge (appeals) submitted by a bidder dissatisfied with the initial decision of the BCS Level 1 Authority.

#### Position held:

The undersigned is member of the Panel of Experts in charge to review, process and resolve definitively the challenges the bidders make in Appeal, based on the MCC Procurement Guidelines. Activities/tasks performed:

Review claims/complaints related to procurement and contracts award (none to date).

Name of assignment or project:

Member of Independent Review Panel of the BCS (stand-by)

Year: October 2019 - 2020

Location: Republic of Liberia

MCA Entity: MCA-Liberia

Main project features:

U.S. Millennium Challenge Corporation ("MCC") provided financial assistance to Liberia in the amount of US\$257 million for the financing of two projects: Energy Project (comprises four interconnected activities designed to provide additional generation capacity, strengthen the management, project planning and project execution functions of the Liberia Electricity Corporation and the Ministry of Lands, Mines and Energy, as well as support the establishment and development of an independent regulator for the sector) and the Roads Project.

The program is implemented by the Millennium Challenge Account – Liberia, which ensure procurement of all goods, works and services in accordance with the MCC Program Procurement Guidelines.

As part of program implementation, MCA-Liberia has instituted a two-level Bid Challenge System (BCS) which establishes procedures to review and resolve complaint/bid protest/challenge submitted by a bidder dissatisfied with the procurement decisions.

In accordance with BCS, MCA-Liberia maintains a master list of independent reviewers of appeals (Independent Review Panel), as the second level of BCS, which shall review appeals to the decision of the BCS Level 1 Authority, required to review and decide on any bid protest/challenge (appeals) submitted by a bidder dissatisfied with the initial decision of the BCS Level 1 Authority.

### Position held:

The undersigned is member of the Panel of Experts in charge to review, process and resolve definitively the challenges the bidders make in Appeal, based on the MCC Procurement Guidelines.

Activities/tasks performed:

Review claims/complaints related to procurement and contracts award (none to date).

Name of assignment or project: Road Sector Program

Year: March 2018 – 2022

Location: Moldova

Entity:

State Road Administration (via Roughton International Ltd)

Main project features: Road Rehabilitation project financed

by EBRD and EIB

Position held: **Procurement Specialist** 

Activities/tasks performed:

Assisting the client in implementing a large infrastructure rehabilitation program financed by several donor institutions, including:

- Evaluation of proposals/bids;
- Assessing qualifications to perform the services/works;
- Recording issues in respect of each proposal/bid, including aspects where the proposer fails to meet the requirements; detailing the strengths and weaknesses under the evaluation criteria, as appropriate;
- Identifying issues where clarification of the proposer's submission requires clarifications and draft the requests for clarifications;
- Determine financial capacity of bidders;
- Identifying issues for negotiation with consultants and preparing draft minutes of negotiations based on the same;
- Drafting evaluation reports;

### **Large Works Contracts** procured:

| No | Donor | Type of Contract / Contract ID | Contract amount, EURO |
|----|-------|--------------------------------|-----------------------|
| 1  | EIB   | FIDIC - RSP/W9/02              | 29 903 744            |
| 2  | EIB   | FIDIC - RSP/W9/03              | 29 497 220            |
| 3  | EBRD  | FIDIC - RSP/W12/01-02          | 56 495 268            |
| 4  | EIB   | FIDIC - RSP/W11/01-02          | 36 003 933            |
| 5  | EBRD  | FIDIC - RSP/W10/01             | 29 328 738            |
| 6  | EBRD  | FIDIC - RSP/W9/05              | 18 284 398            |
| 7  | EIB   | FIDIC - RSP/W11/03             | 9 917 975             |
| 8  | EBRD  | FIDIC - RSP/W14/01             | 21 291 226            |
| 9  | EBRD  | FIDIC - RSP/W14/02             | 34 639 831            |
| 10 | EBRD  | FIDIC - RSP/W14/03             | 9 248 314             |
| 11 | EBRD  | FIDIC - RSP/W15/01             | 38 746 632            |

### **Consulting** contracts procured:

| No | Donor | Type of Consulting services / Contract ID | Contract amount EURO |
|----|-------|---|----------------------|
| 1  | EIB   | Construction Supervision - RSP/W9/02-03   | 3 053 700            |
| 2  | EBRD  | Construction Supervision - RSP/W12/01-02  | 2 455 360            |
| 3  | EIB   | Construction Supervision - RSP/W11/01-02  | 1 947 600            |
| 4  | EBRD  | Construction Supervision - RSP/W10/01     | 2 431 150            |
| 5  | EBRD  | Construction Supervision - RSP/W9/05      | 2 200 000            |
| 6  | EIB   | Construction Supervision - RSP/W11/03     | 1 094 000            |
| 7  | EIB   | Construction Supervision - RSP/W9/01      | 1 323 100            |
| 8  | EBRD  | Construction Supervision - RSP/W14/01     | 1 608 000            |
| 9  | EBRD  | Construction Supervision - RSP/W14/02-03  | 2 275 000            |
| 10 | EBRD  | Construction Supervision - RSP/W15/01     | 1,940,000            |

- Follow-up, provide clarifications on the evaluation and managing bid challenges, reviewing and drafting response to the procurement related complaints submitted by the consultants, among which:
- Preparation of the position in response to a consulting firm's procurement complaint according to the European Investment Bank's mechanism, protesting its disqualification for the reason of proposing the personnel already committed under another contract with the same client;
- Preparation of the position in response to a consulting firm's procurement complaint according to the European Investment Bank's mechanism, protesting award to the first ranked firm for the reason some of the latter's personnel is not available;
- Preparation of the position in response to a consulting firm's procurement complaint according to the European Bank for Reconstruction and Development's mechanism, protesting disqualification for the reason the proposed staff available could not be confirmed before negotiations.

Name of assignment or project:

Almaty LED Project - Procurement and Tender Support

Year: April 2015 - April 2017 (intermittently)

Location: Almaty, Kazakhstan

Entity: Tynrich Technology/Tehno (for Almaty Kala-

Zharyk)

Main project features:

An EBRD project aimed to introduce modern energy efficient LED street lighting technologies and effective system management structure, in order to significantly reduce energy consumption and operations and maintenance costs and the service quality in terms of increasing reliability of service, as well as providing wider street lighting service coverage.

Position held: International Procurement Expert

Activities/tasks performed:

Advise Project Management Unit on developing procurement plan and procurement strategy;

Direct the PMU in the preparation of the tender documents for the supply and installation of a complete citywide street lighting system as per the EBRD standard tender documents template for prequalification, followed by the Supply and Installation of Plant and Equipment for two stage tendering process;

Develop evaluation report for prequalification of applications (at which stage the project was suspended).

\* The project financing has been cancelled at the client's request and convenience due to its financial situation deterioration.

Name of assignment or project: Managing procurements in a private entity

Year: 2012 – 2015 Location: Moldova

Entity: Private entity

Main project features: Assistance in activities of the entity in managing procurement activities.

Position held: Procurement Director

Activities/tasks performed:

Ensuring appropriate procurement of all goods/materials and works;

Directing the development and implementation of key procurement activities, contingency plans and ensuring their alignment with organizational objectives;

Sourcing materials for the company's projects and evaluation of the proposals received;

Developing and negotiating contracts;

Monitoring timeliness of delivery;

Managing the suppliers' relationships;

Resolving disputes and claims with vendors and suppliers.

Name of assignment or project: Dispute Adjudication Board for MCA-Moldova

Year: 2012 – 2015 Location: Moldova

MCA Entity: MCA-Moldova and Onur - Summa

Main project features:

The project concerned Contracts signed between MCA-Moldova and Onur - Summa Joint Venture regarding the execution of the road rehabilitation works on M2 Chişinău-Soroca Road.

Position held: Dispute Adjudication Board member

Activities/tasks performed:

Serving as a member of a standing Dispute Adjudication Board, constituted in accordance with the Conditions of Contract for Construction, published by the Federation Internationale des Ingenieurs-Conseils (FIDIC);

Convene and attend sessions with the parties during which the contractual issues were addressed as to how the parties are going about resolving their differences;

Carrying out regular site visits to enable the dispute adjudication board members to become highly conversant with the project and actually observe the problems on site as they develop;

Making suggestions as to how matters of concern could be progressed to settlement.

Name of assignment or project:

Millennium Challenge Corporation's Compact Program

Year: 2010 – 2012 Location: Moldova

MCA Entity: MCA-Moldova

Main project features:

Millennium Challenge Account – Moldova (MCA-Moldova) is an implementation unit established by the Government of the Republic of Moldova, managing the implementation of the Compact Program financed through the Millennium Challenge Corporation (MCC), a United States Government institution established under the U.S. State Department.

The Compact is a Millennium Challenge Corporation's program, amounting USD262,000,000.

### Position held: **Procurement Director**

Activities/tasks performed:

Lead and manage all activities related to the procurement of works, goods, and services needed throughout the implementation of the Compact program:

### Major Large Works Contracts procured:

| No | Type of Contract / Contract ID | Contract amount, USD |
|----|--------------------------------|----------------------|
| 1  | FIDIC - PP3/RRP/W/CB/01/01     | 26,091,871           |
| 2  | FIDIC - PP3/RRP/W/CB/01/02     | 23,387,646           |
| 3  | FIDIC - PP3/RRP/W/CB/01/03     | 18,162,943           |
| 4  | FIDIC - PP3/RRP/W/CB/01/04     | 25,099,186           |

### Major Consulting Services contracts procured:

| #  | Type of Consulting services / Contract ID           | Contract amount USD |
|----|---|---------------------|
| 1  | Construction Supervision - PP3/RRP/CS/QCBS/08 (L1)  | 3 297 100           |
| 2  | Construction Supervision - PP3/RRP/CS/QCBS/08 (L2)  | 3 260 000           |
| 3  | Detailed Design/RAP - PP2A1/THVAP/CS/QCBS/07/051    | 3 897 000           |
| 4  | Fiscal Agent - QCBS/1                               | 979 864             |
| 5  | Procurement Agent - QCBS/2                          | 3 284 752           |
| 6  | Irrigation Sector Reform QCBS/3                     | 8 107 410           |
| 7  | Fiscal Agent (replacement)/ PP3/PA&A/CS/QCBS/10/102 | 3 595 367           |
| 8  | Project Implementation Manager - QCBS/5             | 3,417,870           |
| 9  | Resettlement Action Plan - QCBS/4                   | 318 426             |
| 10 | Resettlement Action Plan – CQS/1                    | 375,155             |

Lead MCA efforts to ensure that all procurement transactions are implemented in accordance with the MCC Program Procurement Guidelines including reviewing and approving all solicitation documents, evaluation reports to ensure they have received necessary approvals, adhere to agreed formats, meet best practice standards, and address MCA's procurement needs.

Approves procurement decisions in accordance with the MCC Program Procurement Guidelines.

On behalf of MCA, oversee negotiations with contractors and consultants with respect to contracts, change orders, variations and contract modifications, as necessary.

Development of the first edition of the Bid Challenge System Rules of MCA-Moldova for the review of the procurementrelated Claims review mechanism;

Member of the 1st level of Bid Challenge System of the MCA-Moldova;

Review in the 1st level of Bid Challenge System of a bidrelated Claim/challenge submitted by a rejected bidder competing for MCA-Moldova's road construction contracts; Developed statement of defence to the above case, appealed by the bidder to the 2nd Level of Bid Challenge System of the MCA-Moldova.

Name of assignment or project:

Preparation of Millennium Challenge Corporation's program for Moldova

Year: March 2009 – September 2010

Location: Moldova

MCA Entity:

MCA-Moldova's predecessor (MCA Team within the State Chancellery, under a consultancy contract with UNDP-Moldova)

Main project features: Development and preparation of Millennium Challenge Corporation's program for Moldova before the Compact signing.

Position held: **Procurement** and Financial Consultant

Activities/tasks performed:

Managing Procurement and Financial aspects of the MCA team's activity during the Compact Development stage (prior to Compact signing). The following main relevant activities have been performed:

- Procurement of Fiscal Agent Services;
- Procurement of Procurement Agent services, including serving as a TEP member, under which:
- Evaluation of proposals;
- Assessing qualifications to perform the services/works;
- Recording issues in respect of each proposal, including aspects where the proposer fails to meet the requirements; detailing the strengths and weaknesses under the evaluation criteria, as appropriate;
- Drafting evaluation reports;
- Review and respond to a consulting firm's claim / challenge according to the 1st level of the interim Bid Challenge System of the MCA-Moldova;
- Preparation of the position in response to the Claim in the 2nd level of the interim Bid Challenge System, exercised by Millennium Challenge Corporation, reviewing the appeal on the same Claim / challenge submission.

Name of assignment or project: Road Sector Program

Support

Year: 2007 – 2010 Location: Moldova

Entity:

State Road Administration of the Republic of Moldova

Main project features:

Road Sector Program, financed through separate financing agreements signed between the Government of Moldova on one side, and WB, EBRD, EIB and EC for the rehabilitation of roads.

Position held:

**Procurement and Contract Administration Consultant** 

Activities/tasks performed:

Assisting the client in implementing a large road

infrastructure rehabilitation program, including, among other:

- Evaluation of proposals/bids;
- Assessing qualifications to perform the services/works;
- Recording issues in respect of each proposal/bid, including aspects where the proposer fails to meet the requirements; detailing the strengths and weaknesses under the evaluation criteria, as appropriate;
- Identifying issues where clarification of the proposer's submission requires clarifications and draft the requests for clarifications;
- Determine financial capacity of bidders;
- Identifying issues for negotiation with consultants and preparing draft minutes of negotiations based on the same;
- Drafting evaluation reports.

Name of assignment or project:

Moldova Water Supply and Sanitation Project

Year: 2002 – 2007

Location: Moldova

Entity:

PIU under the Ministry of Environment and Natural

Resources (and subsequent successors)

Main project features: Moldova Water Supply and Sanitation Project, financed by the World Bank funded, for the rehabilitation of water supply and sanitation systems in five cities.

### Position held: **Procurement Specialist**

Activities/tasks performed:

Assisting the client in implementing a water supply and sanitation project, including, among other:

- Evaluation of proposals/bids;
- Assessing qualifications to perform the services/works;
- Recording issues in respect of each proposal/bid, including aspects where the proposer fails to meet the requirements; detailing the strengths and weaknesses under the evaluation criteria, as appropriate;
- Identifying issues where clarification of the proposer's submission requires clarifications and draft the requests for clarifications;
- Determine financial capacity of bidders;

- Identifying issues for negotiation with consultants and preparing draft minutes of negotiations based on the same;
- Drafting evaluation reports.

Name of assignment or project: Health Investments Fund (World Bank financed project)

Year: 2001 – 2002 Location: Moldova

MCA Entity: Project Implementation Unit

Main project features: Health Sector Reform

Position held: Legal Adviser [part time]

Activities/tasks performed:

Assistance in drafting and negotiating contracts.

### Name of assignment or project:

Year: 2001 – 2002 Location: Moldova

Entity:

Ministry of Finance

External Debt and Foreign Relations Department

Main project features:

Assistance in statutory activities of the ministry in managing public external debt.

Position held: Legal Counsel

Activities/tasks performed:

Dealing with signing, performance, amendment, ratification of the funding agreements with such counterparts as World Bank (IBRD, IDA, IFC), International Fund for Agricultural Development, European Bank for Reconstruction and Development, Kreditanstalt fur Wiederaufbau (KfW), AKA Bank, Federal Republic of Germany; Export-Import Bank of the United States of America; foreign commercial banks and states related to the loans and credits.

Being delegated sporadically to participate in the evaluation committees on behalf of the ministry.

### Form 2: Curriculum Vitae (CV)

Sir name: Aine
 First name: Ronald

### **Education:**

| Name of   | Period |      | Award   | Main Topic  |
|---|--------|------|---|---|
| University/<br>City/Country                       | From   | То   |   |   |
| Makerere<br>University<br>Kampala City<br>Uganda  | 2015   | 2019 | Bachelor of Laws (LLB)                                | Sale of Goods, Law of Contract, Tort, Company Law, International Trade Law, Intellectual Property Law, Insolvency Law, Banking and Negotiable Instruments Law, Intellectual Property Law, Company Law, Family Law |
| Makerere<br>University<br>Kampala City,<br>Uganda | 2011   | 2013 | MSc. Procurement<br>and Supply Chain<br>Management    | Public Procurement<br>Strategic Management,<br>Corporate Governance   |
| Makerere University – Kampala City, Uganda        | 2005   | 2008 | Bachelor of<br>Procurement & Supp<br>Chain Management | Global Sourcing, Public Policy and Budgeting: Procurement Audit & Investigations  |

### **Employment Record**

| Dates Lo | ocation | Company & Reference  | Position | Description  |
|----------|---------|--|----------|--|
|          | omalia  | Ministry of Health & Human Services-A Corso Somalia Street, P.O. Box 22, Shangani, Mogadishu, Somalia M +252 614964471 Email: ronaldaine@gmail.com W http://moh.gov.so/en/ |          | The World Bank is facilitating the first health project for Somalia for FY21 – Improving Healthcare Services ("Damal Caafimaad") Project whose Project Development Objective is to improve coverage of essential health and nutrition services for underserved populations in project areas and to develop capacity of Ministries of Health to manage health and nutrition services. The project is being implemented by the FGS Ministry of Heatth (MoH). The bank is facilitating to a tune of USD\$ 100M in a four-year project  The Procurement Specialist ("Consultant") is charged with the following responsibilities;  Providing the necessary procurement support during the project preparation; Providing training and capacity building needs of procurement staffs of the MoH and other identified stakeholders to ensure long-term sustainability of the project outcomes and also support institutional strengthening; Developing procurement plans with corresponding work plans, monthly reports and quarterly performance procurement updates; Providing advice and ensure that all the procurement activities of the Project conform and are compliant with World Bank Procurement Regulations/Guidelines; Advising on the appropriate procurement methods to be used for procurement of goods and consultancy services under the Project; Handling communications relating to procurement within the |

|                               |          |   |   | <ul> <li>Project with all the focal points of government under the project and with outside agencies, as well as with the World Bank team working on the preparation of "Damal Caafimaad project" etc.;</li> <li>Ensuring that complete documentation is maintained on all procurement cases and coordinate and respond to procurement queries, disputes, and complaints;</li> <li>Providing contract management oversight for Goods, Works and Consultancy Services Contracts; especially in monitoring contract execution, ensuring timely delivery of goods and consultants reports and other deliverables, and ensure compliance to provisions in contracts by all contracting parties.</li> </ul>  |
|-------------------------------|----------|---|---|---|
| Nov<br>2020-<br>April<br>2021 | Thailand | Asian Disaster Preparedness Centre (ADPC) SM Tower 979/66 70 Phahonyothin Rd Bangkok, Thailand www.adpc.net Fax: +66 2 298 0012 | Procurement<br>and Contract<br>Management<br>Specialist | Headquartered in Bangkok, Thailand, ADPC is an autonomous international organization with a vision to reduce disaster and climate risk impacts on communities and countries in Asia and the Pacific by working with governments, development partners, international organizations, NGOs, civil society, private sector, media, and other key stakeholders. Established in 1986 as a technical capacity building center, ADPC has grown and diversified its expertise across social and physical sciences to support sustainable solutions for risk reduction across a broad range of specialist areas. With over 100 staff from 19 different nationalities and a wide range of professional expertise from atmospheric scientists to social scientists with experiences from all levels of engagement typically required for Disaster Risk Reduction (DRR) and Climate Resilience (CR) in an effective manner. The ADPC is a grouping of 22 Asian Countries  ADPC has received funding from the World Bank, to a tune of \$40m to implement a four year project titled, 'Climate |

|  | Adaptation and Resilience in South East Asia-CARE Project' being implemented in Thailand, Pakistan, Nepal and Bangladesh  Roles and Responsibilities  Coordinating with Project Director to develop, monitor and   |
|--|--|
|  | <ul> <li>implement the Procurement Plan ensuring timely completion of all procurement activities.</li> <li>Providing technical inputs to strengthening the procurement management system of ADPC.</li> <li>Leading in use of the World Bank's Systematic Tracking of Exchanges in Procurement (STEP) with appropriate technical and subject specific assistance.</li> <li>Assisting technical teams at ADPC with development of generic and policy compliant TORs and specifications for procurement, as relevant.</li> <li>Developing, preparing and (in coordination with Procurement Unit under HRA Department) issue documents required for the different stages of procurement cycle e.g. EOIs, IFBs, RFPs, bid documents, evaluation reports, minutes of negotiations, contract award, contracts, and various internal processing documents required to facilitate decision making, in accordance with ADPC procurement processes and in compliance with the World Bank's procurement regulations.</li> <li>Providing strategic expert advice and implementing necessary controls ensuring transparency cost effectiveness and soundness of all procurements carried out under the program, to maximize efficiency of procurement cycle.</li> <li>Supporting HRA Department in organizing bid evaluation meetings by: (i) arranging venue and the timing of bid</li> </ul> |

|                                |           |  |                                | opening, evaluations with evaluation panel members, (ii) preparing necessary bid evaluation packages (bid documents, proposals, evaluation sheets etc.) and distribute them to evaluation panel members, (iii) attend bid evaluation meetings as a note taker and keep the minutes of the meetings, and (iv) provide other necessary technical supports to facilitate the procurements.  • Addressing all matters associated with procurement of goods / works / services e.g. taxation, duties clearance in cooperation with the HRA Department.  |
|--------------------------------|-----------|--|--------------------------------|--|
| May<br>2016 to-<br>Oct<br>2020 | Ethiopia, | AH Consulting Group, Plot 10, Saddler Lane, Naguru-Kampala (Uganda)  www.ahcul.com  AH Consulting Group is an Africa wide value-based Consulting firm providing among many management consulting services, procurement services which include; procurement audit and investigations, procurement management, specialized audit across Africa for Public and Private sector organizations, and Institutions. We have unparalleled experience and the depth of knowledge required for delivering the proposed services using a blend of local, regional and international expertise. | Procurement / Legal Specialist | <ul> <li>★ Identifying potential mis-procurement of works contracts and establish the actual losses in value, quality and quantity</li> <li>♣ Reviewing institutional setup to establish whether contract management and monitoring is in accordance to the law</li> <li>♣ Reviewing works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures</li> <li>♣ Visiting project sites for physical inspection of quality and quantity of goods and works procured. Verify whether they were according to the required specifications and technical standards and comment on the reasonableness of prices</li> <li>♣ Assessing the capacity of the contract supervisor/supervision/technical team</li> <li>♣ Value for money assessment of goods and works projects;</li> <li>♣ Assessing whether works contracts were carried out in accordance with national Building Standards/ International Building standards;</li> <li>♣ Ascertaining whether the works completion certificates were valued in accordance with BOQ and work completed.</li> <li>♣ Ascertaining whether engineering technical back-up and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation.</li> </ul> |

|                             |  | AH Consulting Limited has footsteps in Uganda, Mauritius, Ethiopia, Somalia, Ghana, Nigeria, Zambia, Angola, Botswana, Mozambique and Malawi  |  | Ascertaining whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards;  |
|-----------------------------|--|---|--|---|
| May<br>2009-<br>May<br>2016 | Uganda,<br>Tanzania,<br>Zambia,<br>Malawi,<br>Kenya,<br>South<br>Sudan | American Procurement Consultancy Company Inc (AMPROC,Inc) State of Delaware, USA: 12727 Layhill Road, Suite T-2, Silver Springs, MD 20906 Africa Regional Offices- Kampala Uganda: Plot 7A, Rotary Av. (Palm Courts Bldg) P.O. Box 24595, Kampala: Telephone 256 41 231120: Facsimile 256 41 231184  AMPROC, Inc is an American Multinational Procurement Consultancy and Audit Firm, registered and headquartered in Delaware USA with regional Offices in Kampala (Uganda) and outreaches in Malawi, Tanzania, Kenya, and Zambia among others. It is a consultancy firm that helps governments and government entities to reduce costs in the acquisition of goods and services. AMPROC, INC serves governments, local and regional entities and state- owned and privately held companies by offering a full | Procurement<br>Audit &<br>Investigations<br>Specialist | <ul> <li>Management and Administrative Roles</li> <li>Conducting Procurement, Value for Money, Financial, Management and Compliance Audits</li> <li>Conducting feasibility studies and business plans</li> <li>Capacity Building and Training of Team Members</li> <li>Supervising and appraising Team Members</li> <li>Project Management of various assignments</li> <li>Preparation of expression of interest, technical and financial proposals, concept notes and reports</li> <li>Preparation of departmental work plans</li> <li>Key Technical responsibilities</li> <li>Identifying potential mis-procurement of works contracts and establish the actual losses in value, quality and quantity</li> <li>Reviewing institutional setup to establish whether contract management and monitoring is in accordance to the law</li> <li>Reviewing works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures</li> <li>Visiting project sites for physical inspection of quality and quantity of goods and works procured. Verify whether they were according to the required specifications and technical standards and comment on the reasonableness of prices</li> <li>Assessing the capacity of the contract supervisor/ supervision/technical team</li> <li>Value for money assessment of goods and works projects;</li> <li>Assessing whether works contracts were carried out in accordance with national Building Standards/ International Building standards;</li> <li>Ascertaining whether the works completion certificates were valued</li> </ul> |

| range of consultancy services. Among the services it offers are procurement auditing, | <ul> <li>in accordance with BOQ and work completed.</li> <li>Ascertaining whether engineering technical back-up and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation.</li> <li>Ascertaining whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards;</li> </ul> |
|---|--|
|---|--|

#### **CURRENT SHORT TERM- CONSULTANCY ASSIGNMENT**

| Duration               | Assignment name/& brief description of main deliverables/outputs   | Name of Client & Country of Assignment | Role on the<br>Assignment |
|------------------------|--|--|---------------------------|
| Start date May<br>2021 | Consulting services to prepare a procurement manual, logistics manual, evaluation templates and standard bidding documents |  | Individual                |

| Duration                             | Assignment name/& brief description of main deliverables/outputs  | Name of Client & Country of Assignment | Role on the<br>Assignment |
|--------------------------------------|---|--|---------------------------|
| Start date<br>March 2020-<br>ongoing | Consulting services to carry out first independent procurement audit for Development Response to Displacement Impacts Project (DRDIP)-World Bank, FY 2019/2020  Brief description of main deliverables/ outputs The independent procurement audit covering all contracts from the Federal, Regions, Woredas and sampled Kebeles and the Audit exercise covering all regions of Afar, Ethio-Somale, Benshangule Gumuz, Gambela and Tigray Regions, (16 Woredas and 117 of the Kebeles) | Procurement Specialist                 | Expert/Team<br>Leader     |

### PREVIOUS SHORT TERM CONSULTANCY ASSIGNMENTS

| Duration | Assignment name/& brief description of main | Name of Client &      | Role on the |
|----------|---|-----------------------|-------------|
|          | deliverables/outputs                        | Country of Assignment | Assignment  |

| Start date<br>October 2019-<br>Jan 2020  | Consulting services to carry out first independent procurement audit for Development Response to Displacement Impacts Project (DRDIP)- World Bank, FY 2017/18 and 2018/19  Brief description of main deliverables/ outputs  The independent procurement audit covering all contracts from the Federal, Regions, Woredas and sampled Kebeles and the Audit exercise covering all regions of Afar, Ethio-Somale, Benshangule Gumuz, Gambela and Tigray Regions, (16 Woredas and 117 of the Kebeles)   | Ministry of Agriculture and<br>Livestock Resources<br>(DRDIP), CMC Road,<br>behind Geological survey.<br>Addis Ababa, Bole Sub<br>City<br>Country: Ethiopia | Expert             |
|--|---|---|--------------------|
| Start date May<br>2019 – October<br>2019 | Consultancy Services to Undertake Contract Audits In Selected Sectors.  Brief description of main deliverables/ outputs  The Audit will verify whether or not contract implementation and management processes were followed in accordance with provisions of the contracts, the relevant laws and Grant Agreement (where applicable) and the consultants will be expected to carry out contract audits as per the allotted sectors to establish whether;  There are mechanisms within the Entities in the allotted sectors for systematic management of contracts including the appointment of contract managers, existence of comprehensive contract management records including payment records.  Providers are meeting contractual obligations as per the terms and conditions in the signed contracts including but not limited to deliverables as per the contracts. The consultant may have to carry out relevant technical tests of deliverables to ascertain whether or not they match the contractual obligations;  Entities are meeting contractual obligations as per the terms and conditions in the signed contracts, including but not limited to payments, supervision of providers and verification of deliverables;  Adequate action was taken where either party to the signed contract(s) failed to meet their contractual obligations including but not limited to invoking of performance securities, liquidated | Public Procurement and Disposal of Public Assets Authority (PPDA) - Uganda  | Procurement Expert |

| January 2017 -  | Brief description of main deliverables/ outputs  | Generation Company Ltd  | Expert      |
|-----------------|--|-------------------------|-------------|
| Start Date 25th | Internal Audit Services  | Uganda Electricity      | Procurement |
|                 | <ul> <li>Physical inspections of quality of works and services procured<br/>and contract performance.</li> </ul>   |                         |             |
|                 | participating agencies;  |                         |             |
|                 | management issues as dealt with by MOESTS and other  |                         |             |
|                 | Review and comment on contract administration and  |                         |             |
|                 | decentralized procurement modalities   |                         |             |
|                 | <ul> <li>Consultancy services.</li> <li>Works for SFG contracts under both centralized and</li> </ul>  |                         |             |
|                 | and ICT equipment, tablets etc.  |                         |             |
|                 | Project equipment and motor vehicles, motorcycles, computers   |                         |             |
|                 | materials, for primary schools.  |                         |             |
|                 | <ul> <li>The supply and delivery of Textbooks, teacher's learner printed</li> </ul>  |                         |             |
|                 | management to establish if they were in accordance with the Grant Agreement for:   |                         |             |
|                 | Review of procurement processes including contract   |                         |             |
| August 2018     | Brief description of main deliverables/ outputs  | Sports Uganda           |             |
| October 2017 -  | Teacher and School Effectiveness Project (UTSEP)   | Science, Technology and | Expert      |
| Start date      | Consultancy services to conduct procurement audit of the Uganda  | Ministry of Education,  | Procurement |
|                 | for money. This will take into consideration where the desired outcome was achieved at the best possible price.  |                         |             |
|                 | impacts as well as uncertainty and risks in the analysis of value  |                         |             |
|                 | summary assessment considering monetized and non-monetized   |                         |             |
|                 | execution of the contract, including but not limited to a brief  |                         |             |
|                 | Value for money considerations were taken into account during  |                         |             |
|                 | and hand over of deliverables; and   |                         |             |
|                 | to the issuance of certificates of completion, provider appraisals   |                         |             |
|                 | <ul> <li>accordance with the relevant laws, regulations and guidelines;</li> <li>Contract closure is adequately handled including but not limited</li> </ul> |                         |             |
|                 | Change orders, extensions and variations are justified and in  |                         |             |
|                 | the Authority;   |                         |             |
| I               | damages, arbitration and submission of firms for blacklisting by   |                         |             |

|  | <ul> <li>6. Identifying serious defects in the internal audit, which might result in possible malpractices. Any such defects would be reported immediately to the CEO and/ or to the Audit Committee, without disclosing these to any other member of staff. This also applied to instances where serious fraud and irregularity were uncovered.</li> <li>7. In addition to the above, the scope covered but was not limited to; <ul> <li>The audit of projects;</li> <li>Audit of Levies and Grants</li> <li>Company Operations (Finances)</li> <li>Audit of Learning Programmes</li> <li>IT Security and systems processes</li> </ul> </li> <li>Performance Information Audit</li> </ul>  |   |                       |
|--|---|---|-----------------------|
| Start date:<br>October 2017<br>End date: Dec<br>2017 | Independent Ex-Post Procurement Audit of the National Response to HIV and AIDS for the Financial Years 2016 to 2018  Brief description of main deliverables/ outputs  Determine whether; The procedures, processes and documentation for procurement and contracting were in accordance with the Procurement Manual, the procurements carried out achieved the expected economy and efficiency, Conduct specific analysis of value for money at all levels, Verify the procurement and contracting procedures and processes followed and identify non-compliance with the provisions in the Procurement Manual, inappropriate practices or questionable decisions/actions and whether there is any evidence of corrupt, fraudulent, coercive, collusive and obstructive practices, Review the capacity of implementing agencies in handling procurement efficiency, comment on the quality of procurement and contracting; and identify reasons for delays, if any. determine whether adequate systems are in place for procurement planning, implementation and monitoring and documentation are maintained as per required, Verify, to the extent possible, whether Goods, Works and Consulting Services contracted were supplied/completed | National AIDS<br>Commission<br>P.O Box 30622<br>Lilongwe 3 - Malawi | Procurement<br>Expert |

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|---|--|--|-----------------------|
|   | according to the required specifications and technical standards   |  |                       |
| Start Date:<br>January 2015<br>Completion<br>Date:<br>September<br>2015 | Consulting Services for Procurement Audit of the Education Sector Support Fund (FASE), period 2013- 2015.  The Actual task perform involved:  1. Assessing whether the procurement of goods, works, nonconsulting services and consulting Services in the year evaluated have been done efficiently, economically, and effectively within the provision of the relevant guidelines  2. Verified the quality and degree of implementation of the Contracts procured, in the case of Works and conduct physical verifications of Goods Supplied and existence of Deliverables (in the case of Consulting Services), in accordance to the Goods/Works/Consulting Services Contracts signed;  3. Verifying the status on issues identified in the previous' year management letter | Ministry of Education<br>167, 24 de Julho Avenue,<br>13th floor, Room 1310,<br>Maputo Mozambique                     | Procurement<br>Expert |
| Start date:<br>November 2012<br>- Completion<br>Date: Feb 2013          | Audit of Secondary School Procurement under APL 1 World Bank Support project in the Ministry of Education and Sports  Description of Actual Services Provided by your staff within the assignment:  The assignment involved carrying out an audit of the procurement and contract management processes utilized by pre-sampled beneficiary schools. The audit assessed the procurement and works implementation process in order to determine whether Economy, Efficiency and Value for money were achieved. The audit was also intended to recommend measures to improve the effectiveness of procurement and contract management in the schools that are still outstanding.  | Government of Uganda,<br>Ministry of Education and<br>sports- Location within<br>Country: East and central<br>Uganda | Procurement<br>Expert |
| Start date:<br>September/200<br>8<br>Completion                         | Procurement Audit of 22 PDEs, Development of procurement audit framework and training of auditors <u>Description of Actual Services Provided by Your Staff:</u> Provision of audit services to ACT, PPDA and Inter Agency  | USAID ACT Corruption<br>Country Threshold<br>Project- Uganda   | Procurement<br>Expert |

| Start date November 2010) Completion (March 2011) | <ul> <li>Forum (IAF) Working group</li> <li>Development and Operation of the new procurement audit methodology</li> <li>Development of new procurement audit training manuals</li> <li>Training and capacity building of 20 procurement audit graduates for the private sector</li> <li>Follow up on procurement audit actions for 10 previous procurement audit report</li> <li>Execute procurement audit of 22 procurement and disposal entities in Uganda</li> <li>Develop and implement an audit follow up database in PPDA</li> <li>Develop training materials for Public financial management and train staff of Inspector General of Government (IGG), Directorate of Pubic Prosecution (DPP) and Criminal Investigations Department (CID) in PFM</li> <li>Value for Money Audit of funds disbursed under the District Water and Sanitation Conditional Grant (DWSCG)</li> <li>Description of Actual Services Provided by your staff within the assignment:</li> <li>Track the flow of District Water Sanitation Conditional Grant (DWSCG) funds from Treasury to the contractors who were awarded the contract; Assess the compliance of local governments to the procurement regulations as they apply to the DWSCG; Assess the contract management of awarded contracts, as well as the actual implementation; Assess the economy, efficiency and effectiveness of</li> </ul> | Ministry of Water and Environment -Uganda | Procurement<br>Expert |
|---|---|---|-----------------------|
|   | the contract; Assess the compliance of local governments to the procurement regulations as they apply to the DWSCG; Assess the contract management of awarded contracts, as well as the actual  |   |                       |
| Start date:                                       | Management Audit of Small Towns' Water Supply and Sanitation  | Ministry of Water and                     | Procurement           |
| January 2017<br>End date:                         | Operations <u>Brief description of main deliverables/ outputs</u>   | Environment -Uganda                       | Expert                |

| March 2017   | The Management Audits were intended to examine practices of the water authorities with regard to water systems operation and maintenance, financial management and compliance as expected of the parties to the Performance and Management contracts.  |  |  |
|--|--|--|--|
| Start date (May<br>2013)-<br>End date:<br>March 2015                   | External Procurement Audit of the Health Programme of The Government of Malawi for The Financial Years 2011 to 2014  Description of Actual Services Provided by Our Staff:  The assignment involved carrying out a Procurement Audit and give an Independent Auditor's opinion on the Procurement, Contracting, and Implementation processes that were followed for contracts under the health sector irrespective of source of funding for the 2011/12 to 2013/14 Financial Year.   | Name of Client: Ministry<br>of Health, Malawi-<br>Ministry of Health, Capital<br>Hill,<br>1st Floor 89,<br>P.O. Box 30377,<br>Lilongwe, Malawi | Lead<br>Consultant in<br>JV between<br>AH Consulting |
| Start date:<br>(November<br>2015)<br>Completion<br>Date. (Feb<br>2016) | Consultancy Services for Procurement and Disposal Audits in 4 Government PDEs. The Entities Audited were; Amuru District Local Government, Gulu District Local Government, Lamwo District Local Government and Agago District Local Government.  Description of Actual Services Provided by our staff within the assignment:  Reviewed the entities' entire Procurement system, record keeping, contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessing performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review Committees, evaluation committees and Procurement Unit. We also provided recommendations and appropriate correctives | Public Procurement and<br>Disposal of Assets<br>Authority (PPDA) Uganda  | Procurement<br>Expert                                |
| Start date:<br>(January 2015)<br>Completion<br>Date. (April<br>2015)   |  | Financial Management<br>and Accountability<br>Programme (FINMAP),<br>Ministry of Finance<br>Planning and Economic<br>Development- Uganda       | Procurement<br>Expert                                |

| Start date (January 2014) Completion (March 2014) | assignment: Reviewed the entities' entire Procurement system, record keeping, contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessing performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review Committees, evaluation committees and Procurement Unit. We also provided recommendations and appropriate correctives  Procurement Audit of 6 Local governments and 2 Central Government, these were; Oyam District Local Government, Kitgum District Local Government, Lira District Local Government, Kiryandongo District Local Government, Yumbe District Local | Disposal of Public Assets | Procurement<br>Expert |
|---|--|---------------------------|-----------------------|
| (March 2014)                                      | Government, Pader District Local Government, Arua Regional Referal Hospital and Uganda Electricity Transmission Company Limited (U.E.T.C.L)  |                           |                       |
|   | AH Consulting was contracted by Public Procurement and Disposal of Public Assets Authority (PPDA), to carry out the Procurement  |                           |                       |
|   | Audit of 8 Procuring Entities for the FY 2012/13  Description of Actual Services Provided by our Staff: Reviewed the entities' entire Procurement system, record keeping,  |                           |                       |
|   | contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessing performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review Committees, evaluation committees and Procurement Unit. We also provided recommendations and appropriate correctives.9   |                           |                       |

| Start date<br>September<br>2012<br>Completion date<br>February 2013 | Procurement Audit of 5 Local governments and 1 Central Government, these were; Amudat District Local Government, Amuru District Local Government, Kitgum District Local Government, Lamwo District Local Government, Alebtong District Local Government and Civil Aviation Authority.  Description of Actual Services Provided by our Staff: Reviewed the entities' entire Procurement system, record keeping, contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessing performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review Committees, evaluation committees and Procurement Unit. We also provided | Financial Management and Accountability Programme (FINMAP), Ministry of Finance Planning and Economic Development | US\$ 65,946/ US\$ 65,946     | Procurement Expert    |
|---|---|---|------------------------------|-----------------------|
|   | recommendations and appropriate correctives.  |   |                              |                       |
| Start date<br>(January 2012)<br>Completion<br>(March 2012)          | Procurement Audit of 2 Local governments and 5 Central Governments Public Procuring Ministry, these were; Kisoro DLG, Ibanda DLG Ministry of Tourism, Trade and Industry, Coffee Development Authority, Ministry of East Africa and Constitutional Affairs, Local Government Finance Commission.  Description of Actual Services Provided by Your Staff:  Reviewed the entities' entire Procurement system, record keeping, contract implementation, compliance with PPDA   |   | US\$: 75,595/ US<br>\$75,595 | Procurement<br>Expert |

| Start date: Feb  | Act, Regulations and Guidelines and assessing performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review Committees, evaluation committees and Procurement Unit. We also provided recommendations and appropriate correctives  Procurement Audit of 7 Procuring Entities  | Public Procurement and  | US\$: 82,355/ US\$:        | Procurement           |
|--|--|---|----------------------------|-----------------------|
| 2009<br>Completion<br>Date: April 2009                             | Description of Actual Services Provided by Your Staff: Reviewing the entities' entire Procurement system, record keeping, contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessing performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review Committees, evaluation committees and Procurement Unit. We also provided recommendations and appropriate correctives | Disposal of Assets<br>Authority (PPDA)<br>Uganda  | 82,355                     | Expert                |
| Start date<br>(September<br>2012)<br>Completion<br>(February 2013) | Procurement Audit of 5 Local governments and 1 Central Government,  Description of Actual Services Provided by Your Staff:  Reviewing the entities' entire Procurement system, record keeping, contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessing performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review   | Financial Management<br>and Accountability<br>Programme (FINMAP),<br>Ministry of Finance<br>Planning and Economic<br>Development- | US\$: 65,946/ US\$: 65,946 | Procurement<br>Expert |

| Start date: Mar<br>2010<br>Completion<br>Date: May 2010    | Committees, evaluation committees and Procurement Unit. We also provided recommendations and appropriate correctives  Procurement Audit of 8 Public Procuring Entities  Description of Actual Services Provided by Your Staff: Reviewing the entities' entire Procurement system, record keeping, contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessing performance of the procurement   |  | US\$: 62,686/ US\$: 62,686          | Procurement<br>Expert |
|--|--|--|-------------------------------------|-----------------------|
|  | structures (Accounting Officer, Contracts Committees, Administration Review Committees, evaluation committees and Procurement Unit. We also provided recommendations and appropriate correctives   |  |                                     |                       |
| Start date<br>(January 2011)<br>Completion<br>(March 2011) | Procurement Audit of 3 Local governments and 7 Central Governments Public Procuring Entities  Description of Actual Services Provided by your staff within the assignment:  Reviewing the Ministry's entire Procurement system, record keeping, contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessing performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review Committees, evaluation | Financial Management<br>and Accountability<br>Programme (FINMAP),<br>Ministry of Finance<br>Planning and Economic<br>Development- Uganda | UGX:169,000,000/<br>UGX:169,000,000 | Procurement<br>Expert |

|   | committees and Procurement Unit. We also provided recommendations and appropriate correctives   |  |                           |
|---|---|--|---------------------------|
| Start date (Feb 2010) Completion (April 2010) | Procurement Audit of 8 Public Procuring Entities  Description of Actual Services Provided by your staff within the assignment: Reviewed the Ministry's entire Procurement system, record keeping, and contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessed the performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review Committees, evaluation committees and Procurement Unit. We also provided recommendations and appropriate correctives | and Accountability Programme (FINMAP), Ministry of Finance Planning and Economic | <br>Procurement<br>Expert |

| Start Date-<br>October 2009<br>Completion<br>date- December<br>2009 | Procurement Audit of 8 PDEs; Uganda Electricity Distribution Company Limited, Mbarara University of Science and Technology, Makerere University Business School, Ministry of Lands, Housing and Urban Development, National Enterprise Corporation, Postbank Uganda, National Drug Authority, Inspectorate of Government)  | and Accountability<br>Programme (FINMAP)<br>Project 1 Plot 2/4,<br>Apollo Kaggwa Rd,<br>P.O. Box 8147, | US\$: 94,120/ US\$: 94,120 | Procurement<br>Expert |
|---|--|--|----------------------------|-----------------------|
|   | Description of Actual Services Provided by your staff within the assignment: Reviewed the Ministry's entire Procurement systems, record keeping and contract implementation, compliance with PPDA Act, Regulations and Guidelines and assessed the performance of the procurement structures (Accounting Officer, Tender Committees, Administration Review Committees, evaluation committees and Procurement Unit. We also provided recommendations and appropriate correctives for any gaps identified. |  |                            |                       |

#### **Experiences with American Procurement Consulting Company**

| EVALUATION (IPBE) MECHANISM IN   | ,  |
|--|--|
| PUBLIC PROCUREMENT Country: Uganda Location within country: Kampala  | Duration of assignment (months): 6 months  |
| Name of Client:  MINISTRY OF FINANCE, PLANNING  AND ECONOMIC DEVELOPMENT   | Total Nº of staff-months of the assignment:  |
| Address: THE THIRD FINANCIAL MANAGEMENT AND ACCOUNTABILITY PROGRAMME (FINMAP III) Plot 2/12 Apollo Kaggwa Road P.O. Box 8147, Floor 3 Room 3.4 | Approx. value of the services provided by your Consultant under the contract (in currency: US\$, Euro, RWF, etc):  |
| Start date (month/year): Completion date (month/year):   | Nº of professional staff-months provided by associated Consultants:  |
| Name of associated Consultants, if any:  Dr. Moses Muhwezi  Mr. Ronald Aine  | Name of senior professional staff of your<br>Consultant involved and functions performed<br>(indicate most significant profiles such as<br>Project Director/Coordinator, Team Leader):<br>Dr. Moses Muhwezi<br>Mr. Ronald Aine |

#### Narrative description of Project:

High value procurements like works projects are usually complex and unique. Being non routine and time limited, they are not operational in nature. So such projects require distinct technical skills and managerial strategies.

Skills required for high value projects include among others; defining project goals and objectives, specifying tasks or how goals will be achieved, resources needed, associated budgets (we have evidence to demonstrate that 40% of the projects exceed budgets allocated), time lines for completion, and implementation controls to stay on critical path,

According to the report on public procurement compliance, monitoring and enforcement mechanisms/framework, it is reported that where procurements aare complex and large, there is insufficient technical and procurement manpower at the PDEs and this has contributed to bottlenecks in the process.

#### **Tasks**

- 1. Profile the procurement specific risks/vulnerabilities involved in dealing with high value /complex projects.
- 2. Review the existing legal framework and highlight gaps that hinder the successful

- implementation of these projects. Advise on areas and options in the legal framework that could be strengthened.
- Profile the unique features of the high value /complex projects that require special attention as compared to other procurements.
- 4. Review existing monitoring tools and suggest strategies for monitoring the implementation of high value/ complex projects. This should include mechanisms to identify risk procurements and draft guidelines to improve guidance and oversight of these projects by PPDA and central Ministries (MoFPED, NPA and OPM).
- Benchmark and identify best practice procurement policies and procedures that can be used to ensure effective and efficient procurement of these projects
- Highlight the challenges faced when procuring high value /complex contracts and suggest recommendations to mitigate these challenges.
- Contribute to preparedness actions, providing technical recommendations and guidance and monitor management of procurement specific risks.

| Assignment name: CONDUCTING A COMPREHENSIVE ON THE CHALLENGES IN IMPLEMENT ANTING COMPLEX/HIGH VALUE PROJECTS                                  | 1  |
|--|--|
| Country: <b>Uganda</b><br>Location within country: <b>Kampala</b>  | Duration of assignment (months): 6 Months  |
| Name of Client:  MINISTRY OF FINANCE, PLANNING AND ECONOMIC DEVELOPMENT  | Total Nº of staff-months of the assignment:  |
| Address: THE THIRD FINANCIAL MANAGEMENT AND ACCOUNTABILITY PROGRAMME (FINMAP III) Plot 2/12 Apollo Kaggwa Road P.O. Box 8147, Floor 3 Room 3.4 | Approx. value of the services provided by your Consultant under the contract (in currency: US\$, Euro, RWF, etc):  |
| Start date (month/year): Completion date (month/year):   | Nº of professional staff-months provided by associated Consultants:  |
| Name of associated Consultants, if any:  Dr. Moses Muhwezi  Mr. Ronald Aine  | Name of senior professional staff of your Consultant involved and functions performed (indicate most significant profiles such as Project Director/Coordinator, Team Leader):  Dr. Moses Muhwezi Mr. Ronald Aine |

Narrative description of Project:

Bid evaluation is a key stage in the procurement process. Evaluation process ensures that bids are assessed and compared in an objective manner, using a predefined evaluation methodology and criteria, in order to determine which is the successful bidder, who should be awarded the contract. However, we know that in a significant number of Procuring and Disposing Entities (PDEs), evaluation committees do not follow and adhere

to the set evaluation criteria as in the bid document; inserting/ removing information from the bids after bid submission, undue influence in the evaluation process, no appointment letters to evaluation committee members, ethical forms are not filled by all members, delays in the evaluation process without documenting a valid reason, among others. This is a very risky process in the public procurement cycle.

Given the challenges with the bid evaluation, UNRA was allowed by PPDA to establish an Independent Parallel Bid Evaluation (IPBE) mechanism in 2012/ 2013. This mechanism has enabled UNRA to minimize bid challenges and also improve the speed of bid evaluation and instil confidence in the suppliers/ contractors. The mechanism is reported to have resulted in increased competition and improved value for money. These gains in terms of efficacy, unit cost, relevance and efficiency related to the IPBE mechanism; are not scientifically and systematically derived and known. Being an experienced practitioner, trainer, researcher and academician, I offer to make my humble contribution in this regard. PPDA also will be given appropriate guidance in order to mainstream the IPBE mechanism in public procurement.

| Assignment name: Provision of Procurement Management Services to the Procurement Management Unit of the Ministry of Water | Approx. value of the contract (in currency: or freely convertible currency] USD 3,8025  |
|---|---|
| Country: <b>Tanzania</b> Location within country: <b>Dar-Es-Salaam</b>  | Duration of assignment (months): 3 months   |
| Name of Client: Ministry of Water-Tanzania  | Total № of staff-months of the assignment:  |
| Address: Christopher N. SAYI PERMANENT SECRETARY Ministry of Water-Tanzania   | Approx. value of the services provided by your Consultant under the contract (in currency: US\$, Euro, RWF, etc):   |
| Start date (month/year): Completion date (month/year):  | Nº of professional staff-months provided by associated Consultants:   |
| Name of associated Consultants, if any: Dr. Moses Muhwezi Mr. Ronald Aine   | Name of senior professional staff of your Consultant involved and functions performed (indicate most significant profiles such as Project Director/Coordinator, Team Leader): Dr. Moses Muhwezi Mr. Ronald Aine |

#### Narrative description of Project:

The WSDP has been prepared through a Sector Wide Approach to Planning (SWAP), with the intention to eliminate overlaps and duplication of efforts in water resources management and development, as well as in water supply and sanitation service delivery. Unlike in the past where water sector activities were implemented through discrete projects and sub-programmes in selected areas, this programme is

simultaneously implemented in all Local Government Authorities (LGAs), Basin Water Offices (BWOs), and invariably all Water Supply and Sanitation Authorities (UWSAs/DUWSSs) in the country. The implementation of the WSDP started in July 2007.

The program development objective is to strengthen sector institutions for integrated water resources management and improve access to water supply and sanitation services.

Description of actual services provided by your staff within the assignment:

#### Scope of Services

Providing support to PMU staff in the preparation of procurement plans; review of TORs; preparation of Request for Proposals (RFP) documents, and bidding documents; evaluation of proposals and bids; monitoring and reporting on procurement progress and all other processes associated with the effective and efficient implementation of the procurement function.

Working in tandem with the Head of the PMU, and work closely with PMU staff, staff of MoWI user departments, and all other IAs for the best achievement of the assignment objectives. Specifically, the Consultant was responsible for the following tasks:

- i) Provide guidance, technical oversight and professional procurement advise to MoWI on all matters related to procurement activities of the Ministry;
- ii) Review the capacity of the IAs' Tender Boards, PMUs, and User Departments in handling their respective procurement functions efficiently and conduct a skills gap analysis of the relevant procurement staff and propose appropriate training and capacity building intervention measures to address such gaps;
- iii) Provide guidance and support in the preparation of a realistic, consolidated, updated annual procurement plan which is in harmony with the work plan and available funds. In particular, provide technical guidance and support for the revision of Procurement Plan for WSDP restructuring in coordination with PMU Head and other MoWI Directorates and Sections.
- iv) Coordinate with Finance Department and other related MoWI Directorates so that quarterly disbursement projections can be generated based on the updated Procurement Plan in a systematic manner.
- v) In order to improve monitoring of procurement processing, provide guidance in the preparation of detailed procurement plans in which key milestones are indicated and ensure the relevant columns are filled in as and when each stage is accomplished, and establish a simplified tracking system for monitoring procurement activities;
- vi) Provide support and guidance to the PMU staff in the preparation of Specific Procurement notices (SPN) and contract award publication notices and process for their posting in Market and UNDB online;
- vii) Oversee the preparation of the TORs and specifications by user departments and other IAs:
- viii) Provide support and guidance to the PMU staff in the preparation of Request for Proposals (RFP), Prequalification documents (PQD), Bidding documents, and other procurement documents;
- ix) Provide guidance and support in ensuring timely initiation of procurement processes:

- x) Assist and provide professional advice to MoWI on the procurement processes and procedures including: invitation and receiving of proposals and bids; conducting of evaluations of EOIs, Proposals, Bids, etc and preparation of the associated evaluation reports; contract negotiations and preparation of contracts; and ensuring that the signed contracts are published and distributed to relevant parties;
- xi) Assist PMU in monitoring procurement processes and ensuring responses to procurement related questions are provided timely, for contract requiring No Objection;
- xii) Provide guidance to PMU in the updating of the Contract Register;
- xiii) Provide professional guidance and advice on required improvement of the Procurement Filling System for keeping procurement records and propose and implement mechanisms to ensure important procurement documents are filed and retained in the established procurement files;
- xiv) Assist MoWI in contract management, especially in monitoring contract execution, ensuring timely completion of works, delivery of goods and consultants reports and other deliverables, and ensure compliance to provisions in the contracts by all contracting parties;
- xv) Prepare summary inputs on procurement training and capacity building for MoWI and other IAs, providing professional assessment of the impact of the interventions on staff capacity;
- xvi) Provide Technical Support in preparation of monthly, quarterly and annual procurement progress reports, as shall be required, and ensure issues identified during the reporting period and actions taken to resolve them are clearly narrated;

| Assignment name: Training of Trainers in Forensic Auditing and detecting Fraud in Procurement & Supply Chain | ,   |
|--|---|
| Country: <b>UGANDA</b> Location within country: <b>KAMPALA</b>   | Duration of assignment (months): 3 months   |
| Name of Client: African Centre for Legal Excellence- Uganda  | Total Nº of staff-months of the assignment:   |
| Address:   | Approx. value of the services provided by your Consultant under the contract (in currency: US\$, Euro, RWF, etc):   |
| Start date (month/year): Completion date (month/year):   | Nº of professional staff-months provided by associated Consultants:   |
| Name of associated Consultants, if any:<br>Dr. Moses Muhwezi<br>Mr. Ronald Aine                              | Name of senior professional staff of your Consultant involved and functions performed (indicate most significant profiles such as Project Director/Coordinator, Team Leader): Dr. Moses Muhwezi |

Mr. Ronald Aine

Narrative description of Project:

Description of actual services provided by your staff within the assignment:

Review works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures

Visit project sites for physical inspection of quality and quantity of goods and works procured. Verify whether they were according to the required specifications and technical standards and comment on the reasonableness of prices

Review institutional setup to establish whether contract management and monitoring is in accordance to the law

Asses the capacity of the contract supervisor/ supervision/technical team

Identify potential mis-procurement of works contracts and establish the actual losses in value, quality and quantity

Value for money assessment of goods and works projects;

Assess whether works contracts were carried out in accordance with national Building Standards/ International Building standards;

Ascertain whether the works completion certificates were valued in accordance with BOQ and work completed.

Ascertain whether engineering technical back-up and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation

Ascertain whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards;

| Assignment name: Assessment of National Procurement Systems  | Approx. value of the contract (in currency: or freely convertible currency]  USD 25300          |
|--|---|
| Country: <b>ZAMBIA</b> Location within country: <b>LUSAKA</b>  | Duration of assignment (months): 30 Days 27/May/2013  |
| Name of Client: COMESA Secretariat- Zambia   | Total Nº of staff-months of the assignment:   |
| Address:  Mail Address:  P O. Box 30051  Lusaka, ZAMBIA  E-mail: secgen@comesa.int  Telefax: +260-1-225107 | Approx. value of the services provided by your Consultant under the contract <i>USD: 25300:</i> |
| Start date (month/year): Completion date <b>November 2012</b>  | Nº of professional staff-months provided by associated Consultants: <b>30 days</b>              |
| Name of associated Consultants, if any:  | Name of senior professional staff of  |

| Accordingly, the Consultant is expected to | your Consultant involved and functions |
|--|--|
| carry out the following, among others;     | performed (indicate most significant   |
|  | profiles such as Project               |
|  | Director/Coordinator, Team Leader):    |
|  | Dr. Moses Muhwezi                      |
|  | Mr. Ronald Aine                        |

Narrative description of Project:

The strategic approach of the EPRCP toward procurement capacity building focused on creating the capacity of national training institutions to deliver certified procurement training to all relevant stakeholders sustainably. Besides, the common approach of developing ToT has proved less effective as countries do not have established procedures for retaining the trained persons. The objective of this assignment is to formulate a capacity building strategy which promotes sustainability in order to inform COMESA's programming actions in addressing procurement capacity constraints among the member States.

Description of actual services provided by your staff within the assignment: Formulate succinctly and advise on the appropriate and sustainable capacity building strategy for public procurement development and strengthening in the region

- c) Carry out a sample survey of the identified tertiary intuitions (COMESA to provide the list of institutions) in the region to determine their suitability and readiness to provide training in public procurement
- d) Assess the current available training materials used in most training Institutions in the region with a view to assessing its pedagogic quality, appropriateness and make recommendations for harmonization of the training materials
- e) Determine and advise on the suitable strategy for COMESA to adopt in promoting integrated and harmonized procurement training in the region
- g) Advise and Recommend other appropriate actions that may need to be taken to expand and enhance skills and professionalism in procurement
- h) Visit selected member States to consult with the relevant authorities of the institutions concerned with a view to ascertaining their own views and gather knowledge to help in the design and formulation of a strategy formed out of knowledge and owned by the stakeholders
- i) Make a presentation and lead discussions at the regional stakeholder's workshop to be organised sometime around mid-March 2011.

| Assignment name: Support OAG in Strengthening the Training Unit to enable it carry out its increased responsibilities as envisaged in the 2011- | currency]  |
|---|--|
| 2016 Strategic Plan   | USD 17,000   |
| Country: Rwanda Location within country: Kigali   | Duration of assignment (months): <b>30 Days</b> 14/03/2013 |
| Name of Client: Office of the Auditor General of State Finances- Rwanda   | Total № of staff-months of the assignment:                 |

|   |                                    | Approx. value of the services provided by your Consultant under the contract (in currency: US\$, Euro, RWF, etc):   |
|---|------------------------------------|---|
| Start date (r<br>Completion             | nonth/year):<br>date (month/year): | Nº of professional staff-months provided by associated Consultants: 30 days   |
| Name of associated Consultants, if any: |                                    | Name of senior professional staff of your Consultant involved and functions performed (indicate most significant profiles such as Project Director/Coordinator, Team Leader):  Dr. Moses Muhwezi  Mr. Ronald Aine |
| Description                             | of actual services pro             | ovided by your staff within the assignment:   |
|   | 0.00                               | s Training Plan and undertake intensive training in various   |

| Assignment name: Institutional review of the Rwandan National Council for Higher Education' | Approx. value of the contract (in currency: or freely convertible currency] |
|---|---|
|   | USD 16,191  |
| Country: Rwanda   | Duration of assignment (months):  |

| Location within country: Kigali   | <b>30 Days</b> 27/May/2013  |
|---|---|
| Name of Client:<br>Mott Mac Donald, NCHE- Rwanda  | Total Nº of staff-months of the assignment:   |
| Address: Deputy Team Leader Innovation & Capacity Development Funds (ICDF) Rwanda Education Sector Programme Mobile: +250-786790291 E-mail: pieter.feenstra@icdf-rwanda.com | Approx. value of the services provided by your Consultant under the contract (in currency: US\$, Euro, RWF, etc):   |
| Start date (month/year): Completion date (month/year):  | Nº of professional staff-months provided by associated Consultants: <b>30 days</b>  |
| Name of associated Consultants, if any:   | Name of senior professional staff of your Consultant involved and functions performed (indicate most significant profiles such as Project Director/Coordinator, Team Leader):  Dr. Moses Muhwezi Mathew Kalubanga Mr. Ronald Aine |
| Narrative description of Project:   |   |
| Description of actual services provided by your   | staff within the assignment:  |

| Tasks Assigned  | Work undertaken that best illustrates Capability to Handle the Tasks Assigned  |
|---|--|
| Review works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures  Visit project sites for physical inspection of quality and quantity of goods and works procured. Verify whether they were according to the required specifications and technical standards and comment on the reasonableness of prices  Review institutional setup to | Name of assignment or project: Procurement Audits for Government Ministries and allied Bodies Year; 2010, 2012- Under American Procurement Company, Inc Location;  Uganda Communications Commissions, Parliamentary commission, Uganda Police Posta Uganda, Uganda Bureau of Statistics, Civil Aviation Authority, Uganda AIDS Commission, Uganda Wildlife Authority, National Water & Sewerage Corporation, National Curriculum Development Centre, |

#### Tasks Assigned

- establish whether contract management and monitoring is in accordance to the law
- Asses the capacity of the contract supervisor/ supervision/technical team
- Identify potential misprocurement of works contracts and establish the actual losses in value, quality and quantity
- Value for money assessment of goods and works projects;
- Assess whether works contracts were carried out in accordance with national Building Standards/ International Building standards;
- Ascertain whether the works completion certificates were valued in accordance with BOQ and work completed.
- Ascertain whether engineering technical back-up and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation
- Ascertain whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards;

# Work undertaken that best illustrates Capability to Handle the Tasks Assigned

- Uganda National Examinations Board
- Uganda Railways corporation
- Privatisation
- Amnesty Commission
- Local Government Finance Commission
- Masaka Referral Hospital
- Jinja Referral Hospital
- Uganda Printing and Publishing Corporation
- Rural Electrification Agency
- Electricity Regulation Authority
- National Drug Authority
- Uganda Development Bank
- Uganda Coffee Development Authority
- Kampala City Council Authority and

Client: FINMAP, PPDA (Uganda Government)
Main Project features:

Positions held: Procurement Auditor

#### **Activities performed**

Review the procurement process to determine if it was undertaken in accordance to the established procedures

- Visit project sites for physical inspection of quality and quantity of goods and works procured. Verify whether they were according to the required specifications and technical standards and comment on the reasonableness of prices
- Review institutional setup to establish whether contract management and monitoring is in accordance to the law
- Asses the capacity of the contract supervisor/ supervision/technical team
- Identify potential mis-procurement of works contracts and establish the actual losses in value, quality and quantity
- Value for money assessment of goods and works projects;
- Assess whether works contracts were carried out in accordance with national Building Standards/ International Building standards;
- Ascertain whether the works completion

|                | Work undertaken that best illustrates   |
|----------------|---|
| Tasks Assigned | Capability to Handle the Tasks Assigned   |
|                | certificates were valued in accordance with BOQ and work completed.  Ascertain whether engineering technical backup and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation Ascertain whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards   |
|                | Name of assignment or project: Value for Money Procurement audit for health sector wide approach (SWAp) Year; 2007-2009 Location; Ministry of Health; Client: Malawi Government Main Project features: Positions held: Engineer/Procurement Auditor Activities performed  Review works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures  Visit project sites for physical inspection of quality and quantity of goods and works procured. Verify whether they were according to the required specifications and technical standards and comment on the reasonableness of prices  Review institutional setup to establish whether contract management and monitoring is in accordance to the law Asses the capacity of the contract supervisor/ supervision/technical team Identify potential mis-procurement of works contracts and establish the actual losses in value, quality and quantity Value for money assessment of goods and works projects; Assess whether works contracts were carried out in accordance with national Building Standards/ International Building standards; |

| Tasks Assigned  | Work undertaken that best illustrates   |
|-----------------|---|
| i dana Assigned | Capability to Handle the Tasks Assigned   |
|                 | certificates were valued in accordance with BOQ and work completed.  Ascertain whether engineering technical backup and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation  Ascertain whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards; |
|                 | Name of assignment or project: Value for Money audits in selected government ministries and departments under the Financial Management, Transparency & Accountability Project (FIMTAP) Year; 2005/6   |
|                 | Location;; Government Ministries and Departments Client: Malawi Government Main Project features: Value for Money audits Positions held: Procurement Auditor  |
|                 | Activities performed  ♣ Review works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures  ♣ Visit project sites for physical inspection of  |
|                 | quality and quantity of goods and works procured. Verify whether they were according to the required specifications and technical standards and comment on the reasonableness of prices   |
|                 | Review institutional setup to establish whether contract management and monitoring is in accordance to the law  Asses the capacity of the contract supervisor/  |
|                 | supervision/technical team Identify potential mis-procurement of works contracts and establish the actual losses in value, quality and quantity   |
|                 | <ul> <li>Value for money assessment of goods and works projects;</li> <li>Assess whether works contracts were carried</li> </ul>  |
|                 | out in accordance with national Building  |

|                | Work undertaken that best illustrates  |
|----------------|--|
| Tasks Assigned | Capability to Handle the Tasks Assigned  |
|                | Standards/ International Building standards;  Ascertain whether the works completion certificates were valued in accordance with BOQ and work completed.  Ascertain whether engineering technical backup and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation  Ascertain whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards; |
|                | Name of assignment or project: Procurement<br>Audit for National Aids Commission   |
|                | Year; Location; National Aids Location Client: Malawi Government Main Project features: Positions held: Procurement Auditor Activities performed   |
|                | Review works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures   |
|                | ♣ Visit project sites for physical inspection of<br>quality and quantity of goods and works<br>procured. Verify whether they were according<br>to the required specifications and technical<br>standards and comment on the<br>reasonableness of prices  |
|                | Review institutional setup to establish whether contract management and monitoring is in accordance to the law   |
|                | <ul> <li>Asses the capacity of the contract supervisor/<br/>supervision/technical team</li> <li>Identify potential mis-procurement of works</li> </ul>   |
|                | contracts and establish the actual losses in value, quality and quantity   |
|                | <ul> <li>Value for money assessment of goods and works projects;</li> <li>Assess whether works contracts were carried</li> </ul>   |
|                | out in accordance with national Building Standards/ International Building standards;  Ascertain whether the works completion  |

|                | Work undertaken that best illustrates   |
|----------------|---|
| Tasks Assigned | Capability to Handle the Tasks Assigned   |
|                | certificates were valued in accordance with BOQ and work completed.  ♣ Ascertain whether engineering technical backup and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation  ♣ Ascertain whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards; |
|                | Name of assignment or project: Procurement Audits carried out by the Ministry of Health (SWAp), Presidents office and local Governments (Tanzania).  Year:  |
|                | Location: Client: Tanzania Government Main Project features:  |
|                | Positions held: Procurement Auditor   |
|                | Activities performed  ♣ Review works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures  |
|                | ♣ Visit project sites for physical inspection of<br>quality and quantity of goods and works<br>procured. Verify whether they were according<br>to the required specifications and technical<br>standards and comment on the<br>reasonableness of prices   |
|                | Review institutional setup to establish whether contract management and monitoring is in accordance to the law  |
|                | <ul> <li>Asses the capacity of the contract supervisor/<br/>supervision/technical team</li> <li>Identify potential mis-procurement of works</li> </ul>  |
|                | contracts and establish the actual losses in value, quality and quantity  |
|                | <ul> <li>Value for money assessment of goods and works projects;</li> <li>Assess whether works contracts were carried</li> </ul>  |
|                | out in accordance with national Building Standards/ International Building standards;   |
|                | Ascertain whether the works completion  |

| T1- A          | Work undertaken that best illustrates   |
|----------------|---|
| Tasks Assigned | Capability to Handle the Tasks Assigned   |
|                | certificates were valued in accordance with BOQ and work completed.  Ascertain whether engineering technical backup and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation  Ascertain whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards; |
|                | Name of assignment or project: Procurement Audits for local Governments Year; 2010 Location; Nakaseke, Masindi, Luwero, Mpigi, Mityana, Wakiso Client: PPDA (Uganda Government) Main Project features: Positions hold: Progurament Auditor  |
|                | Positions held: Procurement Auditor Activities performed  ♣ Review works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures  ♣ Visit project sites for physical inspection of quality and quantity of goods and works procured. Verify whether they were according                               |
|                | to the required specifications and technical standards and comment on the reasonableness of prices  Review institutional setup to establish whether contract management and monitoring is in accordance to the law  Asses the capacity of the contract supervisor/ supervision/technical team   |
|                | <ul> <li>Identify potential mis-procurement of works contracts and establish the actual losses in value, quality and quantity</li> <li>Value for money assessment of goods and works projects;</li> <li>Assess whether works contracts were carried out in accordance with national Building</li> </ul>   |
|                | Standards/ International Building standards;  Ascertain whether the works completion certificates were valued in accordance with  |

|                | Work undertaken that best illustrates   |
|----------------|---|
| Tasks Assigned | Capability to Handle the Tasks Assigned   |
|                | BOQ and work completed.  Ascertain whether engineering technical back- up and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation Ascertain whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards;  |
|                | Name of assignment or project: Procurement Audits for Government Ministries and allied Bodies Year; 2009 Location; DPP, Local Government Finance Commission, Ministry of Finance, Client: PPDA (Uganda Government) Main Project features: Positions held: Procurement Auditor Activities performed Review works and goods contracts and evaluate the bidding documents to ensure that the bidding was in accordance to the established procedures Visit project sites for physical inspection of quality and quantity of goods and works procured. Verify whether they were according to the required specifications and technical standards and comment on the reasonableness of prices Review institutional setup to establish whether contract management and monitoring is in accordance to the law Asses the capacity of the contract supervisor/ supervision/technical team Identify potential mis-procurement of works contracts and establish the actual losses in value, quality and quantity Value for money assessment of goods and works projects; Assess whether works contracts were carried out in accordance with national Building Standards/ International Building standards; Ascertain whether the works completion certificates were valued in accordance with |
|                | BOQ and work completed.  Ascertain whether engineering technical back-  |

| Tasks Assigned | Work undertaken that best illustrates Capability to Handle the Tasks Assigned   |
|----------------|---|
|                | up and advice to LGs and PDUs existed throughout the participatory planning, budgeting and implementation  ♣ Ascertain whether supervision of contractors involved in the construction/installation of rural infrastructure complied with agreed upon standards |

## **Procurement Capacity Building/Training Consulting Experiences**

| Duration                                   | Assignment name/& brief description of main deliverables/outputs   | Name of Client & Country of Assignment  | Role                          |
|--|--|---|-------------------------------|
| Start date<br>29/May/2019-<br>28/June/2019 | Name of assignment or project: Provision of Coaching in Contract Management and Administration Year: October 2019/February 2020 Locations: MoES-Kampalal Positions held; Lead Trainer  | Main Client: Ministry of Education and Sports- Uganda Contracting Agency: ENABEL Beligium- SDHR Project  References Beiito Pedreira Muniz Email: bieito.pedreiramuniz@enabel.be | Procurem<br>ent<br>Specialist |
| Start date<br>25/12/2018-<br>08/01/2019    | Name of assignment or project: Provision of customized Training Services in Public Procurement Rules and Guidelines and Procedures Year: October 2019/February 2020 Locations: Leslona Hotel-Moroto (Uganda) Positions held; Procurement   | Main Client: Ministry of Education and Sports- Uganda Contracting Agency: ENABEL Beligium- SDHR Project  References Beiito Pedreira Muniz Email: bieito.pedreiramuniz@enabel.be | Procurem<br>ent<br>Specialist |
| Start date 13-<br>15/08/2018               | Name of assignment or project: Provision of customized Training Services and other Capacity Development Services in the Area of Procurement and Contract Management Year: October 2019/February 2020 Locations: Silver Springs Hotel-Bugolobi- Kampala Positions held; Procurement | Main Client: Selected Ministries Contracting Agency: ENABEL Beligium- SDHR Project  References Beiito Pedreira Muniz Email: bieito.pedreiramuniz@enabel.be                      | Procurem<br>ent<br>Specialist |